



# **Sacramento Regional Fire/EMS Communications Center**

10230 Systems Parkway, Sacramento, CA 95827-3007

(916) 228-3070 – Fax (916) 228-3079

A G E N D A

**9:00 a.m.**

**Tuesday, June 28, 2016**

**REGULAR MEETING OF THE GOVERNING BOARD OF SRPSCC**

**Sacramento Metropolitan Fire District Headquarters**

**10545 Armstrong Ave - Rooms #384 & 385**

**Mather, CA 95655-4102**

**Call to Order**

Chairperson

**Roll Call Member Agencies**

Secretary

**Pledge of Allegiance**

**AGENDA UPDATE:** An opportunity for Board members to remove agenda items that are not ready for presentation and/or action at the present Board meeting.

**PUBLIC COMMENT:** An opportunity for members of the public to address the Governing Board on items within the subject matter jurisdiction of the Board. Duration of comment is limited to three minutes.

**CONSENT AGENDA:** Matters of routine approval including, but not limited to, Board meeting synopsis, payroll reports, referral of issues to committee, other consent matters. Consent Agenda is acted upon as one unit unless a Board member requests separate discussion and/or action.

- |   |         |
|---|---------|
| 1. Board Meeting Synopsis (May 31,2016) | Page 4  |
| 2. Budget to Actual (May)               | Page 9  |
| 3. Revenues (May)                       | Page 10 |
| 4. Overtime Report (May)                | Page 11 |

**PROPOSED ACTION:** Motion to Approve Consent Agenda

**PRESENTATION:**

1. Longevity Recognition:
    1. Jennifer Edwards – 7 yrs. – June 22, 2016
    2. Retirement Resolution Recognizing Tina Berlin-Dungan – SRFEC
- Page 12

**COMMITTEE REPORTS:**

1. Finance Committee (June 21, 2016) Page 13
2. Personnel Committee (June 20, 2016) Page 14

**ACTION ITEMS:**

a. **Old Business:** Items from previous Board Meeting(s) that have not been resolved and require attention.

b. **New Business:**

1. Discussion/Approval of FY 2014/2015 Financial Audit Report Prepared Page15

\*INDICATES NO ATTACHMENT

2. Yearly Approval of SRFEC Investment Policy Page 59
3. Resolution #11-17 Fixing the Employee's Contribution Under The Public Employees' Medical And Hospital Care Act Page 83

**PRESENTATION/DISCUSSION/POSSIBLE ACTION:**

None

**INFORMATION:**

1. Communications Center Statistics Page 84

**CENTER REPORTS:** Consolidation of Administrative, Operational and Technical Reports.

1. Chief Executive Director\*
2. Administrative Services Manager Page 90
3. Communications Manager\*

**CORRESPONDENCE:**

1. Letter From Local 856 Representative, Nancy Jones, Introducing Dispatcher Theresa Miller as Shop Steward Page 91

**COUNSEL'S REPORT:**

**BOARD MEMBER COMMENTS:**

**ITEMS FOR DISCUSSION AND POTENTIAL PLACEMENT ON FUTURE AGENDA:**

**CLOSED SESSION:** Included on agenda as needed.

1. PUBLIC EMPLOYEE PERFORMANCE EVALUATION\*  
Pursuant to California Government Code Section 54957  
Action/Discussion to Appoint, Employ, Dismiss, Accept the Resignation of or Otherwise Affect the Employment Status of a Public Employee  
(1 case)  
Employee Evaluation: Chief Executive Director
2. CONFERENCE WITH LEGAL COUNSEL: Anticipated Litigation\*  
Pursuant to California Government Code Section 54956.9(b)  
The Board will meet in closed session to discuss significant exposure to litigation.  
Two (2) potential cases

**ADJOURNMENT:**

The next regularly scheduled Board Meeting is for July 26, 2016.

Location: Sacramento Metropolitan Fire District, 10454 Armstrong Ave, Mather, CA 95655-4102  
Time: 9:00 a.m.  
Distribution: Board Members, Alternates and Chiefs

*\*INDICATES NO ATTACHMENT*

Posted at: Administration Office

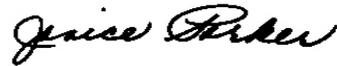
**DISABILITY INFORMATION:**

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Chief Executive's Office at (916) 228-3070. Notification at least 48 hours prior to the meeting will enable the Center to make reasonable arrangements to ensure accessibility to this meeting.

**POSTING:**

This is to certify that on June 24, 2016, I posted a copy of the agenda:

- at 10545 Armstrong Ave – Rooms #384-385 Mather, CA 95655-4102
- at 10230 Systems Parkway, Sacramento, CA 95827
- on the Center's website which is: [www.srfecc.ca.gov](http://www.srfecc.ca.gov)



Clerk of the Board

*\*INDICATES NO ATTACHMENT*

# GOVERNING BOARD MEETING

May 31, 2016

## GOVERNING BOARD MEMBERS

Chief Ron Phillips	City of Folsom Fire Department
Chief Walt White	City of Sacramento Fire Department
Deputy Chief Eric Bridge	Sacramento Metropolitan Fire District
Deputy Chief Mike McLaughlin	Cosumnes Community Services District

## GOVERNING BOARD MEMBERS ABSENT

## COMMUNICATIONS CENTER MANAGEMENT

Teresa Murray	Chief Executive Director
Joyce Starosciak	Administrative Services Manager
Linda Luis	Communications Manager

## OTHERS IN ATTENDANCE

Bob Kingsley	General Counsel, SRPSCC
Janice Parker	Administrative Analyst, SRPSCC
Wendy Crosthwaite	Executive Assistant, SRPSCC
Cindy Chao	Financial Analyst, SRPSCC
Cierra Lewandowski	Payroll Benefits Technician, SRPSCC
Sara Roush	Office Assistant, SRPSCC
Joe Thuesen	Administrative Supervisor, SRPSCC
Jill Short	Local 856 Representative
Theresa Miller	Dispatcher, SRPSCC

1. The meeting was called to order and roll call was taken at 9:37 a.m.
2. The Pledge of Allegiance was recited.
3. There were no agenda updates.

## 4. PUBLIC COMMENT

None

5. **CONSENT AGENDA:** Matters of routine approval including, but not limited to, Board meeting synopsis, payroll reports, referral of issues to committee, other consent matters. Consent Agenda is acted upon as one unit unless a Board member requests separate discussion and/or action.

A motion was made by Chief Hansen and seconded by Deputy Chief Bridge to approve the consent agenda and Special Board Meeting minutes, May 2, 2016.

AYES: Folsom Fire, City of Sacramento, Sacramento Metro, Cosumnes  
Community Services District

NOES:

ABSENT:

ABSTAIN:

Motion carried.

## 6. PRESENTATION:

1. Longevity Recognition:

- a. Linda Luis – 3 yrs. – May 1, 2016
- b. Joyce Starosciak – 3 yrs. – May 1, 2016

Chief Executive Director Murray asked Ms. Luis and Ms. Starosciak to join her in the front of the room. These ladies are an integral part of the Command Staff and because of their loyalty, support and trust, the Comm Center has been successful and continues to move forward in a positive manner. For three years they have been true partners and Chief Executive Murray expressed her affection and appreciation.

## 7. COMMITTEE REPORTS:

### A. Finance Committee

The Finance Committee met on May 10, 2016, and a copy of the minutes were contained in the Board packet.

The Committee discussed the FY 2016/2017 Preliminary Budget, as well as the Financial Audit results.

A full report from the auditors, Richardson and Company will be presented at the June Board Meeting for acceptance and approval.

### B. Personnel Committee

Personnel Committee had not met since our last Board meeting.

## 8. ACTION ITEMS:

- a. Old Business: Items from previous Board Meeting(s) that have not been resolved and require attention.

None

- b. New Business:

- 1. Resolution #11-16, Adopt Preliminary Budget, FY 2016/2017

Chief Executive Director Murray requested adoption of this Preliminary Budget, FY 2016/2017. At a previous meeting she had been asked to balance the budget by cutting \$424,647.00, which has been accomplished. Chief Executive Director Murray briefly outlined the cuts that had been made to result in the balanced budget.

Chief Phillips felt that the cuts to the budget were appropriate, although some might be considered controversial. Some concern was expressed regarding the amount of funds in the CIP fund based on the upcoming expense of P-25 migration.

Chief Hansen asked the Board to consider projects that might be funded using the surplus funds at the end of 2015/2016. She would like to continue to maintain the AT&T redundancy line. The entire cost of AT&T (\$72,000 annually) might not be required at one time, but can be paid at a rate of \$6,000 per month. Once the new CAD is implemented, funding previously used to fund Northrup Grumman maintenance costs can be redirected to the AT&T line.

Chief Hansen asked for clarification regarding training and the cuts that have been made to that budget line.

Chief Executive Murray is authorized to negotiate with Pulse Point for the elimination of maintenance fees. Should these fees not be waived payment would be due in July and we should consider alternative funding mechanisms – paying the current invoice with surplus funds from the 2015/2016 fiscal year.

Active 9-1-1 is funded by each agency.

Chief Phillips asked if there were any additional questions or comments regarding this Preliminary Budget.

PERS costs continue to increase and each of the labor unions negotiations will begin soon.

Chief Phillips thought the amount set aside for employee retention and recruitment was high and asked for a reduction in the line item, with an eye to review it at mid-year.

In order to comply with the Board resolution adopted in 2014, a contribution of \$81,769.55, should be made to the reserve fund from this budget and the contribution could be made from the rollover from this fiscal year.

A motion was made by Chief Hansen and seconded by Chief White to adopt Resolution #11-16, Preliminary Budget, FY 2016/2017 with the following adjustments: direct CED Murray to fund Pulse Point up to \$18,000; and contribute 8% (\$81,769.55) to the reserve fund in compliance with the 2014 Board resolution; and fund \$72,000 for the AT&T redundancy line; and contribute the balance of the rollover money to the CIP account for upcoming projects.

AYES: Folsom Fire, City of Sacramento, Sacramento Metro, Cosumnes  
Community Services District

NOES:

ABSENT:

ABSTAIN:

Motion passed.

## **9. PRESENTATION/DISCUSSION/POSSIBLE ACTION:**

None

## **10. INFORMATION:**

1. Communications Center Statistics (April)

The statistics were contained in the Board packet.

## **11. CENTER REPORTS**

### **A. Chief Executive Director Report**

1. Thank you all, especially Chief Phillips, for your support with the River Delta/Isleton transition. It has gone very smoothly.
2. Staten Island is moving forward and the contract is close to being signed.
3. Our CAD project is going smoothly and the first build is scheduled for August 22<sup>nd</sup>. The final drafts of our R&D's are being completed.

4. I wanted to inform the Board that I have determined to establish a working group to examine and assess dispatch and communications options for ALS medical service.

Because of the potential for litigation, this working group will include the Center's General Counsel and all reports and other work product will be submitted to the General Counsel. From time to time, the General Counsel and I will provide status updates to the Board.

I will be contacting each of you for recommendations as to which staff member(s) from your agency should be invited to participate on this working group.

#### B. Administrative Services Manager Report

1. Thank you for a wonderful three years of service.
2. The Accounting Team worked very hard to create the Preliminary Budget and Administrative Services Manager Starosciak thanked Chief Phillips for his acknowledgement of that.
3. The hardware and software are here for the August CAD build.
4. APCO International has awarded the IT Team with the Technology Leadership Award As a result of the efficient, rapid implementation of Pulse Point. We have reached out to the member agencies to establish an internal policy addressing the sustainment of AED locations.

#### C. Communications Manager Report

1. River Delta/Isleton has gone live as of May 16, 2016, and we have processed 24 calls for service since that time.
2. Two nurses from Kaiser North stroke facility visited the Center. They are creating a stroke video.
3. We will be scheduling a Region IV controlled assumption in preparation of the upcoming fire season.
4. Two of our dispatchers, Kelly Campbell and Brady Jones, have been completely signed off.
5. Dispatch staffed Folsom for the Amgen.
6. Over the three-day holiday weekend we dispatched for 12 working grass fires, 4 working structure fires, 1 special rescue and 3 water rescues

### 12. CORRESPONDENCE

1. Email Regarding 900MHz Paging System From the County

A copy of this correspondence was contained in the Board packet.

### 13. COUNSEL REPORT

None

**14. BOARD MEMBER COMMENTS**

Chief Hansen said Kylee Soares has been appointed to the Behavioral Health Committee and she appreciated Ms. Soares volunteering her participation.

**15. ITEMS FOR DISCUSSION AND POTENTIAL PLACEMENT ON FUTURE AGENDA:**

1. Discussion/Approval of FY 2014/2015 Financial Audit Report Prepared By Richardson & Company

There was a brief adjournment at 11:10 a.m. to conduct a Board workshop addressing Board Policies. At the conclusion of the Workshop, the Board reconvened, then went into Closed Session at 11:41 a.m.

**16. CLOSED SESSION**

**1. PUBLIC EMPLOYEE PERFORMANCE EVALUATION\***

*Pursuant to California Government Code Section 54957  
Action/Discussion to Appoint, employ, dismiss, Accept the Resignation of or Otherwise Affect the Employment  
Status of a Public Employee  
One (1) case*

Employee Evaluation: Chief Executive Director

**2. CONFERENCE WITH LEGAL COUNSEL: Anticipated Litigation\***

*Pursuant to California Government Code Section 54956.9(b)  
The Board will meet in closed session to discuss significant exposure to litigation  
Two (2) potential cases*

Closed session was convened at 11:41 a.m.

Open session was reconvened at 12:38 p.m. The Board received an update regarding a public employee evaluation and two potential cases of anticipated litigation. No action was taken.

17. The Board canceled the regular Board meetings for November 29<sup>th</sup> and December 27<sup>th</sup> and scheduled a Special Board Meeting for December 13<sup>th</sup> at 1:00 p.m.

18. The meeting of the Governing Board was adjourned at 12:38 p.m. until the next Meeting of the Governing Board scheduled for 9:00 a.m., June 28, 2016, at Metro Board Chambers, 10545 Armstrong Ave – Rooms #384-385, Mather, CA 95655-4102.

Respectfully submitted,



Janice Parker  
Clerk of the Board

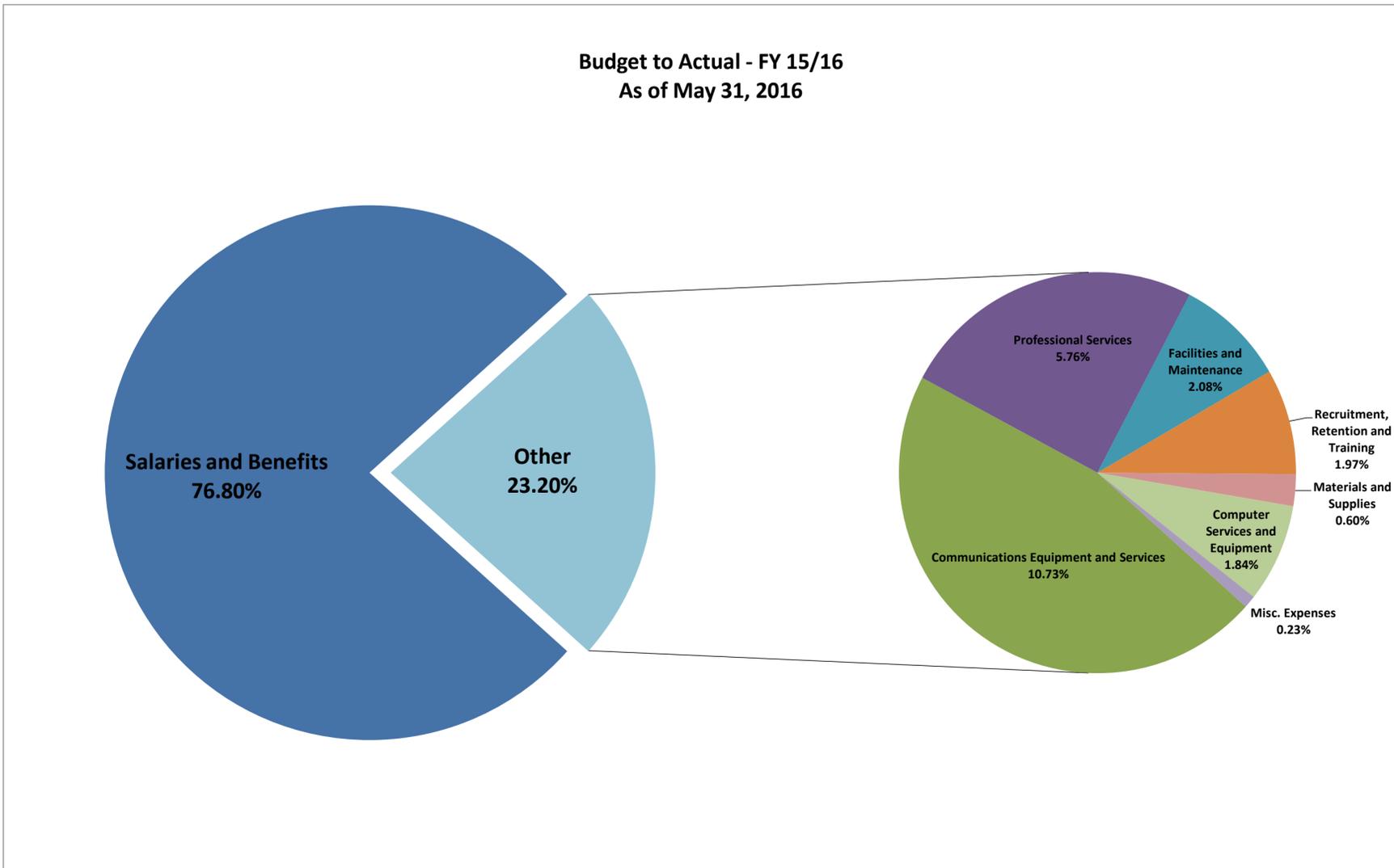
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Ron Phillips, Chairperson

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Tracey Hansen, Vice Chairperson

Sacramento Regional Fire/EMS Communications Center  
 Fiscal Year 2015-2016  
 Monthly Budget to Actual Report  
 As of May 31, 2016

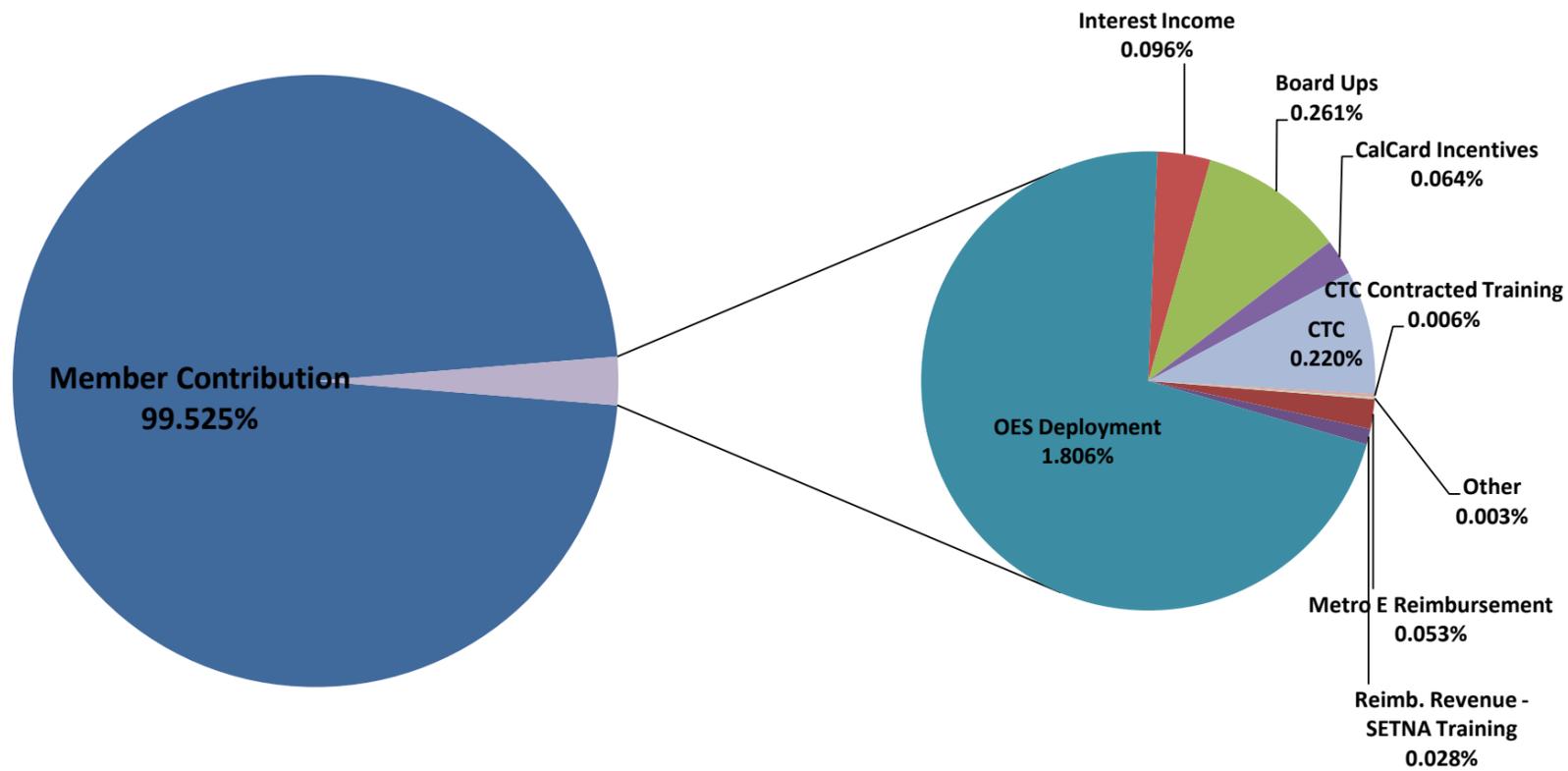


Budget to Actual - FY 15/16 As of May 31, 2016					
Expenses	FY 15/16 Budget	YTD Expenses 5/31/16	% of YTD Expenses	\$ Under / (Over) Budget	% Under/ (Over) Budget
Salaries and Benefits	6,441,629	5,534,724	76.80%	906,904	14%*
Communications Equipment and Services	1,137,777	773,116	10.73%	364,661	32%
Professional Services	420,505	415,029	5.76%	5,476	1%
Facilities and Maintenance	177,305	149,560	2.08%	27,745	16%
Recruitment, Retention and Training	126,263	142,204	1.97%	(15,941)	-13%
Capital Outlay	909,714	-	0.00%	909,714	100%
Materials and Supplies	91,300	43,026	0.60%	48,274	53%
Computer Services and Equipment	230,200	132,734	1.84%	97,466	42%
Misc. Expenses	20,000	16,310	0.23%	3,690	18%
<b>Total</b>	<b>9,554,693</b>	<b>7,206,705</b>	<b>100%</b>	<b>2,347,988</b>	<b>25%</b>

<b>Days Remaining in Budget Period/Days YTD in Budget Period</b>	<b>8%</b>
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\*Please note that Salaries and Benefits includes reimbursements from OES Deployments YTD

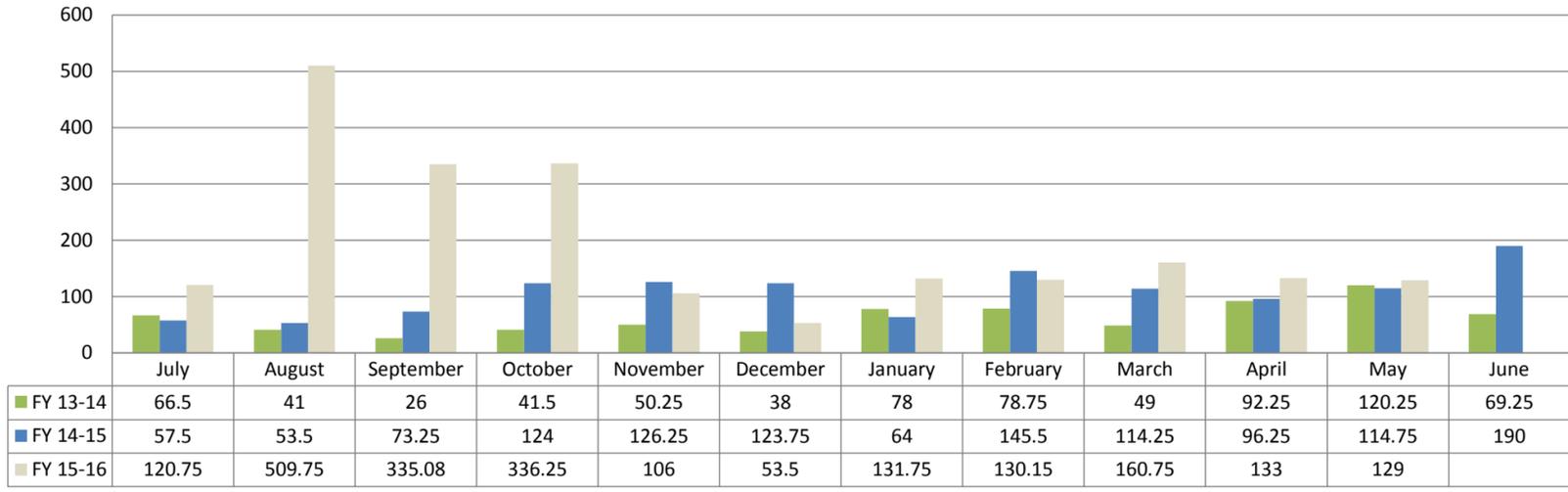
### FY 15-16 Revenue as of May 31, 2016



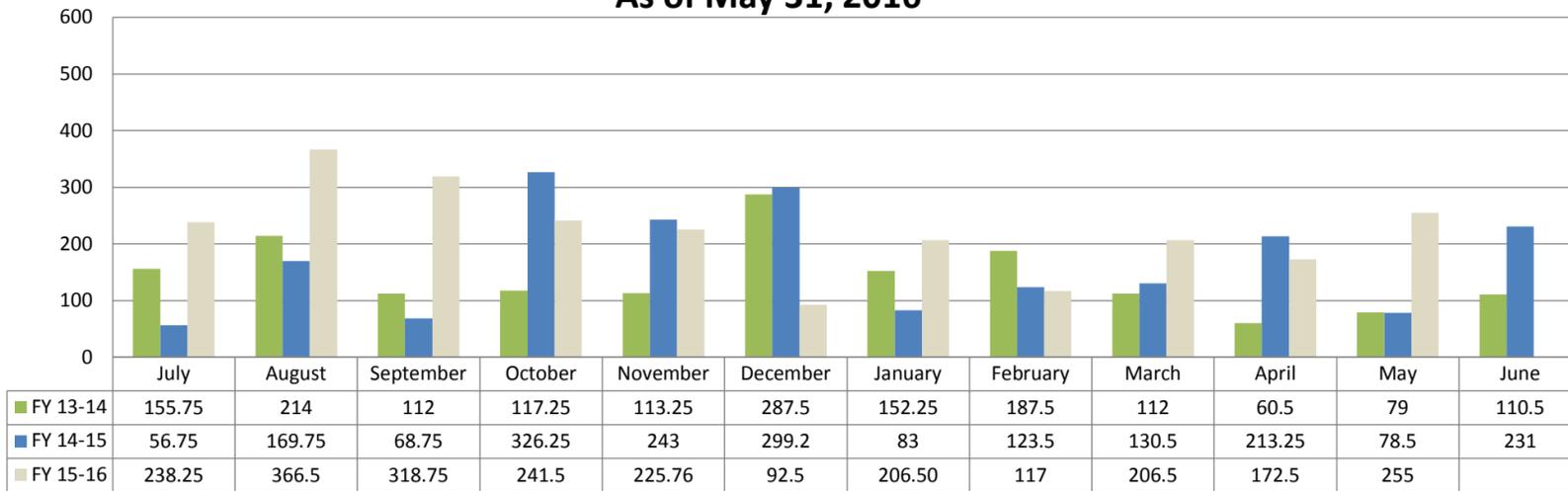
Revenues - FY 15/16 As of May 31, 2016		
	FY 15/16 Preliminary Budget	Revenue Received as of 5/31/16
Member Contribution	8,003,132	8,003,134
Metro E Reimbursement	10,000	4,347
Reimb. Revenue - Backbone	69,600	
Reimb. Revenue - SETNA Training	3,000	2,317
OES Deployment		148,331
<b>Other:</b>		
Interest Income	6,000	7,845
Board Ups	19,000	21,400
CalCard Incentives	2,000	5,271
Notary	100	70
Admin-Fee Backbone	400	
CTC	10,000	18,031
CTC Contracted Training	500	500
Other	1,100	261
Total Other	39,100	53,379
<b>Total</b>	<b>8,124,832</b>	<b>8,211,508</b>

\*Numbers based on revenues received rather than revenues earned

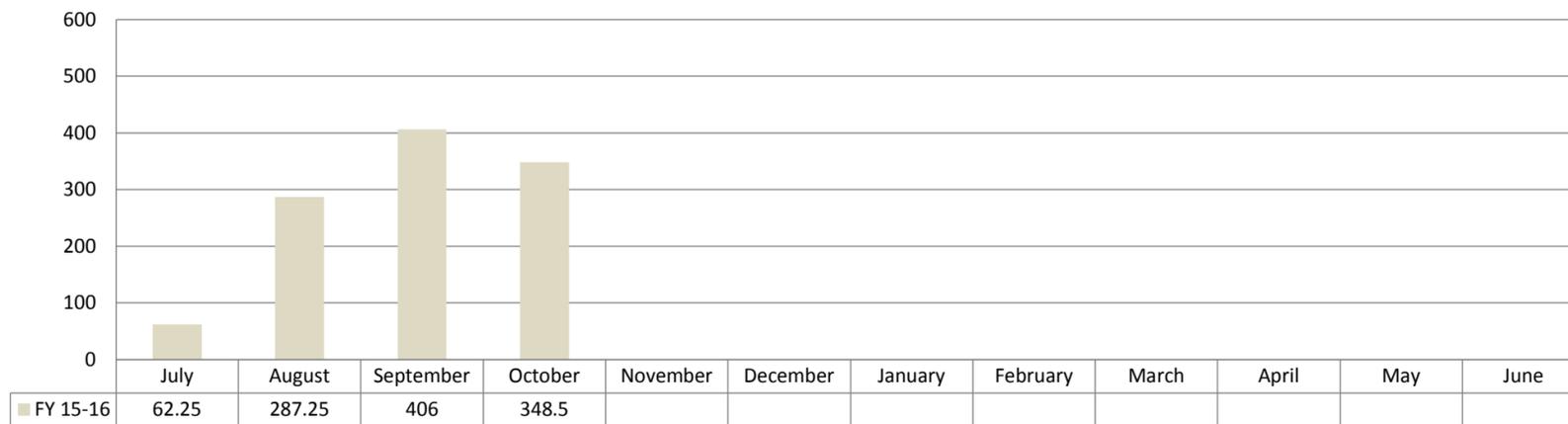
**FY 15-16 Comparative OT Report  
 Admin Staff  
 As of May 31, 2016**



**FY 15-16 Comparative OT Report  
 Communications Staff  
 As of May 31, 2016**



**FY 15-16 OT Hours resulting from OES Deployment  
 As of May 31, 2016**



Please note that OT due to OES deployment is included in Admin and Communications Staff OT numbers

*Honoring*  
*Tina Berlin-Dungan*  
*On Her Retirement*

*WHEREAS, Tina Berlin-Dungan, Dispatcher, a treasured member of the Communications Center Staff, will retire on October 1, 2016, after twenty-one plus years of outstanding, loyal and varied service to Sacramento Regional Fire/EMS Communications Center which began on March 16 of 1995; and*

*WHEREAS, as a result of dependable, diligent work, and demonstrated ability has provided efficient, knowledgeable customer service to the public at large, the Center, and the Center's member agencies; and*

*WHEREAS, throughout her many years of employment has served the Center and its member agencies with loyalty and dedication advancing in her career from Call Taker to Dispatcher, and participated in training as a Communications Training Officer, and was a member of the Public Education Team and served 10 years as a Fire Service Chaplain and*

*THEREFORE BE IT RESOLVED, that we the Members of the Board do hereby extend to Tina Berlin-Dungan our sincere and grateful appreciation for her dedicated service to Sacramento Regional Fire/EMS Communications Center, our congratulations on her well-earned retirement, and our best wishes for continued success, happiness and good health in the years to come.*

*Adopted in Sacramento, California this 28th day of June, 2016, by the Board of Directors.*

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*Teresa Murray*  
*Chief Executive Director*

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*Ron Phillips*  
*Board Chairperson*

# FINANCE COMMITTEE MEETING

June 21, 2016

## GOVERNING BOARD MEMBERS

Chief Ron Phillips (*Via Conference Call*)

City of Folsom Fire Department

Deputy Chief Eric Bridge (*Via Conference Call*)

Sacramento Metropolitan Fire District

## GOVERNING BOARD MEMBERS ABSENT

## COMMUNICATIONS CENTER MANAGEMENT

Teresa Murray

Chief Executive Director, SRFECC

## OTHERS IN ATTENDANCE

Wendy Crosthwaite

Executive Assistant, SRFECC

1. The meeting was called to order and roll call was taken at 10:32AM.
2. There was no public comment.

## OPEN SESSION:

1. Discussion Regarding Tyler Technologies Invoice

Chief Executive Director Murray brought the Tyler Technologies invoice to the Finance Committee for review. The current invoice (#049796) is \$443,048.00 and is appropriate and scheduled as per the contract.

Chief Executive Director Murray will include this this invoice review in her Center Report at the June 28<sup>th</sup> Board Meeting.

## CLOSED SESSION:

None

## ADJOURNED:

The Finance Committee adjourned at 10:36AM. The next regular Meeting of the Finance Committee on Tuesday, July 12, 2016, at 10:30 a.m. at Sacramento Regional Fire/EMS Communications Center, 10230 Systems Parkway, Sacramento, CA 95827.

Respectfully submitted,

*Wendy Crosthwaite*

Wendy Crosthwaite

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Ron Phillips, Chairperson

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Eric Bridge, Vice Chairperson

**PERSONNEL COMMITTEE MEETING**  
**Monday, June 20, 2016**

**COMMITTEE MEMBERS**

Chief Tracey Hansen  
Deputy Chief Chris Costamagna

Cosumnes Community Services District  
City of Sacramento Fire Department

**COMMUNICATIONS CENTER MANAGEMENT**

Teresa Murray

Chief Executive Director

**OTHERS IN ATTENDANCE**

Janice Parker

Administrative Analyst, SRFEC

1. The meeting was called to order at 9:00 a.m. and roll call was taken.
2. There was no public comment

**3. CLOSED SESSION**

1. **Personnel Issues**

*Pursuant to California Government Code Section 54957*

*Action/Discussion to Appoint, Employ, Dismiss, Accept the Resignation of or Otherwise Affect the Employment Status of a Public Employee*

*Employee Evaluation: Chief Executive Director*

Closed session was convened at 9:01 a.m.

Open session was reconvened at 9:21 a.m.

In closed session the Committee discussed a public employee evaluation, but no action was taken.

4. The meeting was adjourned at 9:22 a.m. until the next scheduled meeting of the Personnel Committee.

Respectfully submitted,

Janice Parker  
Clerk of the Board

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Chris Costamagna, Chairperson

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Tracey Hansen, Vice Chairperson

REQUIRED COMMUNICATIONS LETTER

\_\_\_\_\_, 2016

To the Board of Directors  
Sacramento Regional Fire/EMS  
Communications Center  
Sacramento, California

We have audited the financial statements of the Sacramento Regional Fire/EMS Communications Center (SRFECC) for the year ended June 30, 2015 and have issued our report thereon dated \_\_\_\_\_, 2016. Professional standards require that we provide you with the information about our responsibilities under generally accepted auditing standards and, if applicable, *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. Professional standards also require that we provide you with the following information related to our audit.

Our Responsibility under U.S. Generally Accepted Auditing Standards (GAAS) and *Government Auditing Standards*

As stated in our engagement letter dated October 9, 2015, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of SRFECC. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of SRFECC's compliance with certain provisions of laws, regulations, contracts and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

Planned Scope and Timing of the Audit

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit involves judgment about the number of transactions to be examined and the areas to be tested.

Our audit included obtaining an understanding of the entity and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further auditing procedures. Material misstatements may result from (1)

errors, (2) fraudulent financial report, (3) misappropriation of assets, of (4) violations of laws or governmental regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity. We have communicated internal control related matters that are required to be communicated under professional standards in a separate letter.

We performed the audit according to the planned scope previously communicated to you in our engagement letter dated October 9, 2015.

#### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by SRFECC are described in Note A to the financial statements. SRFECC adopted Governmental Accounting Standards Board (GASB) Statement No. 68, Accounting and Financial Reporting for Pensions, which resulted in SRFECC recording a restatement of beginning net position to record a pension liability and deferred outflows of resources related to SRFECC's pension plan with CalPERS as of July 1, 2014 as well as a pension liability, deferred outflows of resources and deferred inflows of resources as of June 30, 2015, as discussed in Note L of the financial statements, which reduced net position at July 1, 2014 by \$4,714,633. Additional required disclosures under GASB Statement No. 68 were also added to Note F to the financial statements due to the adoption of this Statement. The application of existing policies was not changed during the year. We noted no transaction entered into by SRFECC during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Accounting estimates are used in determining the depreciable lives and methods used for capital assets and the valuation of the OPEB liability and net pension liability. The depreciable lives and methods used for capital assets affects the amount of depreciation expense that is recorded and are based on SRFECC's estimate of the useful lives of the assets. The OPEB liability is based on an actuarial report, which is based on assumptions including future employment, retirement rates and future costs of health care and health insurance. The net pension liability was determined through an actuarial valuation performed by CalPERS, which is performed annually. We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements were:

Pension Liability: Information on SRFECC's pension plans, including SRFECC's share of the unfunded pension liability, is shown in Note F. SRFECC's share of the unfunded pension liability at June 30, 2014, the most recent measurement date, was \$4,536,180 which is reflected as a liability in SRFECC's financial statements as of June 30, 2015.

Other Postemployment Benefits: Information on SRFECC's other postemployment benefits is included in Note E. SRFECC has recorded a liability for \$3,887,040 as required by accounting standards. The actuarial liability is \$7,989,270, as of June 30, 2013, the most recent valuation.

The financial statement disclosures are neutral, consistent, and clear.

#### Difficulties Encountered in Performing the Audit

We encountered no difficulties in dealing with management in performing and completing our audit.

### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Adjustments included 20 closing entries and audit adjustments needed to correct balances of the accounts and transactions. The nature of these adjustments consist of the following:

- Update net position, prepaid expense, fixed asset, and compensated absence balances to SRFECC provided schedules.
- Record SRFECC's share of the net pension liability.
- Update the other postemployment benefit liability account.
- Remove amounts incorrectly included on the receivables listings, and adjust the general ledger to correct balances.
- Record capital assets acquired through grant funds.
- Record interest in the reserve bank accounts.
- Reclassify payroll withholding payments from the expense account to a liability account.
- Reclassify reimbursement revenue recorded in expense accounts to a revenue account.
- Remove items incorrectly included on the accounts payable listing.
- Update the net investment in capital assets balance for current year activity.

### Disagreements With Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### Management Representations

We have requested certain representations from management that are included in the management representation letter dated \_\_\_\_\_, 2016.

### Management Consultations With Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to SRFECC's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### Issues Discussed Prior to Retention of Independent Auditors

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as SRFECC's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to the Management Discussion and Analysis, other postemployment benefits schedule of funding progress, schedule of the proportionate share of the net pension liability, schedule of contributions to the pension plan, which is required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

This information is intended solely for the use of the Board of Directors and management of SRFECC and is not intended to be and should not be used by anyone other than these specified parties.

\_\_\_\_\_, 2016

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER  
SUMMARY OF UNADJUSTED AUDIT DIFFERENCES  
YEAR ENDED JUNE 30, 2015

Description (Nature) of Audit Difference	Financial Statements Effect -			
	Amount of Overstatement (Understatement) of:			
	Total Assets	Total Liabilities	Total Net Position	Total Change in Net Position
Adjustment on the July 2015 statement.		\$ 5,723	\$ (5,723)	\$ (5,723)
Amounts to amount subsequently paid		20,423	(20,423)	(20,423)
Revenues earned in different years	\$ 5,711		5,711	8,507
Net difference (Prior and Current Year)	\$ 5,711	\$ 26,146	\$ (20,435)	\$ (17,639)
Totals	\$ 9,222,387	\$ 8,737,422	\$ (487,427)	\$ 835,560
F/S Captions	0.06%	0.30%	4.19%	(2.11%)



550 Howe Avenue, Suite 210  
Sacramento, California 95825

Telephone: (916) 564-8727  
FAX: (916) 564-8728

## MANAGEMENT LETTER

To the Board of Directors  
Sacramento Regional Fire/EMS  
Communications Center  
Sacramento, California

In planning and performing our audit of the financial statements of the Sacramento Regional Fire/EMS Communications Center (SRFECC) for the year ended June 30, 2015, in accordance with auditing standards generally accepted in the United States of America, we considered SRFECC's internal control over financial reporting (internal control) as a basis for determining our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of SRFECC's internal control. Accordingly, we do not express an opinion on the effectiveness of SRFECC's internal control. However, during our audit we became aware of the following matters that have been included in this letter for your consideration.

Subsidiary Ledgers: As part of the conversion of accounting systems, SRFECC began using the accounts payable and accounts receivable modules of the new system. SRFECC is using their system to accurately pay bills and collect billings; however, we noted the balances on reports produced from these modules did not agree to the general ledger balances. These differences appear to be due to items incorrectly added or not removed from the modules. SRFECC should make the necessary adjustments so the subsidiary ledgers agree to the adjusted general ledger balance. We also recommend that subsidiary reports be generated and compared to the general ledger balances on a monthly basis.

Management Response: *After the FY 13-14 audit was completed, the Accounting Team made multiple journal entry adjustments through the appropriate modules to clean up items that had not been posted appropriately through the subsidiary ledgers. Most of the transactions in FY 14-15 were either entered accurately through the correct module or adjusted to reflect an appropriate entry. In order to maintain an accurate trial balance for the closed period of FY 13-14, no adjustments were made for the balances remaining in the subsidiary accounts for that period. Upon receiving auditor's opinions and advice on how to clean up these balances without large impacts to the financials, the accounting team has written off these balances within the correct modules. Going forward, transactions will be entered through the correct modules and adjustments will be made during the correct period to avoid inaccurate rolling balances in these subsidiary ledgers*

Closing Process: We noted some payroll tax and other benefits liability accounts contained balances that were not clearing out after the applicable payments are made, for which we proposed an audit adjustment to reclassify. Some of these balances may be due to the recording of payments and receipts to different accounts than where the initial transaction was recorded. We recommend SRFECC ensure that transactions are posted to the correct accounts. We also recommend accounts be reviewed periodically and amounts be reclassified, if needed. Ideally, the month end balance in the payroll liability accounts, such as the medical benefits payable, retirement contribution payable, and other payroll payable accounts, should agree to the amounts actually paid the following month and should zero out after these payments are made.

In addition, there were a number of general ledger accounts that were not adjusted prior to the start of the audit. We recommend SRFECC posts entries to update year end balances of prepaid expenses, fixed assets, compensated absences and OPEB as part of the closing process. We also recommend SRFECC periodically update the net investment in capital assets account so it reflects the balance of net capital assets.

Management Response:

1. *A proper month end close process has been set in place.*
2. *Payroll liabilities are usually paid in the first week of next month after the current month payroll. Payroll liability accounts, such as the medical benefits payable, retirement contribution payable, and other payroll accounts are reviewed monthly to make sure these accounts are zero out after the payments.*
3. *Prepaid expenses will be reviewed annually and a journal entry will be booked to update the yearend balance*
4. *Fixed asset accounts will be reviewed quarterly; recurring journal entries will be booked to update the book value of the assets and depreciation expenses.*
5. *6000 expenses accounts are reviewed monthly and necessary reclass entries are made to make sure the expenses are booked in the correct accounts.*
6. *So far we don't officially accrue expenses on a monthly basis. However, accrued expenses are reviewed monthly on Budget to Actual meetings. Journals entries will be made to record probable and immediate expenses at year end.*
7. *Net investment in capital assets accounts will be reviewed and adjusted with step 4*

Bank Reconciliations: We noted the bank reconciliations contained different book balances than the current general ledger balance. In addition, some reconciling items appeared inconsistent with the cut off date of the reconciliation. We recommend SRFECC review the bank reconciliations generated from the system to ensure they are being prepared correctly. We also recommend bank reconciliations be prepared for all bank accounts, including the payroll clearing account, and all bank reconciliations be reviewed, and initialed to document this review.

Management Response:

1. *Bank reconciliations have been done on the bank reconciliation module. The limitations on the bank reconciliation module include circumstances, such as, adjustment entries that have been done through booking a journal entry wouldn't show on the bank reconciliation module so some transactions could be double booked. Before we had implemented the month end close process, we retroactively booked transactions to periods that have passed and should have been closed. We are also creating additional bank reconciliation workbook to properly track all outstanding checks and deposits in transit on top of completing the bank reconciliation on GP.*
2. *Reconciliations for all bank accounts are created. Payroll clearing account will use the reports from Kronos as sub ledger and CIP will use the report from IT department as sub ledger.*

Investments: Although all SRFECC funds are held in bank accounts, we recommend the investment policy continue to be presented to and approved by the Board at least once a year as required by California Government Code.

Management Response: *The current investment policy adopted in 2014 is still applicable. The policy will be reviewed and approved by the Board in May 2016 to maintain the requirement for the annual approval. It will be added to the regular Board calendar for adoption in subsequent years.*

Review of Pension Information: Because of the significant pension liability that is now required to be reported on SRFECC's balance sheet, there is more emphasis on review of data submitted to CalPERS, which is used as a basis for calculating the net pension liability. We recommend that SRFECC ensure that the proper reviews are taking place, to ensure that the census data used by CalPERS is complete and accurate, and that the contribution and other information contained in the valuation report are consistent with SRFECC's records. The contributions made by SRFECC should be reconciled to the amounts reported by CalPERS each pay period.

*Management Response:* Efforts are made to ensure the employee and retiree census data are correct; employee information for new hires is entered correctly; changes are made correctly; and information in the system is periodically reviewed, in order to ensure CalPERS has the correct information for their calculation.

#### New Pronouncements

In June 2015, the GASB issued Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, which replaces the requirements of GASB Statement No. 45 and requires governments to report a net OPEB liability, which is the difference between the total OPEB liability and assets accumulated in the trust, on the face of the financial statements that was previously just disclosed in the footnotes. Based on the September 1, 2013 actuarial report, SRFECC's unfunded OPEB liability is \$7,989,270, and SRFECC currently has a liability recorded of \$3,887,040. However, the amounts could change by the time GASB 75 is implemented as a result of updated actuarial valuations. The accounting and financial reporting requirements under GASB Statement No. 75 are similar to the accounting and reporting requirements implemented by SRFECC for its pension plan under GASB Statement No. 68 during the year ended June 30, 2015. This new statement will result in changes to the disclosures for SRFECC's OPEB plan and will be effective beginning the year ended June 30, 2018.

\* \* \* \* \*

We would like to take this opportunity to acknowledge the courtesy and assistance extended to us during the course of the audit. This report is intended solely for the information and use of the Board, management, and others within the organization and is not intended to be and should not be used by anyone other than these specific parties.

\_\_\_\_\_, 2016

**SACRAMENTO REGIONAL FIRE/EMS  
COMMUNICATIONS CENTER**

Audited Financial Statements and  
Compliance Report

June 30, 2015

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

Audited Financial Statements and  
Compliance Report

June 30, 2015

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550 Howe Avenue, Suite 210  
Sacramento, California 95825  
Telephone: (916) 564-8727  
FAX: (916) 564-8728

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
Sacramento Regional Fire/EMS Communications Center  
Sacramento, California

### Report on the Financial Statements

We have audited the accompanying basic financial statements of the Sacramento Regional Fire/EMS Communications Center (SRFECC) as of and for the year ended June 30, 2015 and the related notes to the financial statements, which collectively comprise SRFECC's basic financial statements as listed in the Table of Contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the State Controller's Minimum Audit Requirements for California Special Districts. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of SRFECC as of June 30, 2015, and the respective changes in financial position for the years then ended in accordance with accounting principles generally accepted in the United States of America as well as accounting systems prescribed by the State Controller's Office and state regulations governing special districts.

**Change in Accounting Principle**

As discussed in Note L of the basic financial statements, SRFECC adopted GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No. 68*, during the year ended June 30, 2015. Due to the implementation of these Statements, the SRFECC recognized deferred outflows of resources, a pension liability and deferred inflows of resources for its cost-sharing pension plans in the financial statements as of July 1, 2014. Our opinion is not modified with respect to this matter.

**Other Matters**

*Report on Supplemental Information*

Accounting principles generally accepted in the United States of America require that the management’s discussion and analysis, schedule of the proportionate share of the net pension liability, schedule of contributions to the pension plan, and other postemployment benefits schedule of funding progress on pages 3 to 13 and 30 to 33 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated \_\_\_\_\_, 2016 on our consideration of the SRFECC’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the SRFECC’s internal control over financial reporting and compliance.

\_\_\_\_\_, 2016

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2015

As management of the Sacramento Regional Fire/EMS Communications Center (the Center, or SRFECC), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2015.

**Agency Overview**

The Sacramento Regional Fire/EMS Communications Center (SRFECC) was organized through a Joint Powers Agreement (JPA) pursuant to the provisions of Title I, Division 7, Chapter 5, Article 1, Sections 6500 et seq. of the California Government Code beginning in January 1, 1981, to provide fire and ambulance communications management/dispatch services for member agencies and volunteer agencies. The Center is a 9-1-1 Secondary PSAP (Public Safety Answering Point) receiving over 350,000 phone calls a year, and dispatching over 176,000 fire and medical emergency incidents. SRFECC provides fire protection and emergency medical service (EMS) dispatching for nearly all of Sacramento County and part of Placer County, covering over 1,000 square miles and serving over 1.4 million residents.

In addition to the Communications Center, which is home to the dispatch, IT, and administrative teams, SRFECC also has an off-site facility which serves as a disaster recovery site, community training center, and conference facility.

In Fiscal Year 2014-15, the JPA is made up of the following member and contract agencies:

**Member Agencies:**

- Sacramento Fire Department
- Sacramento Metro Fire District
- Folsom Fire Department
- Cosumnes Community Services District (CSD) Fire Department

**Contracted Agencies, Volunteer Fire Departments:**

- Herald Fire Department
- Wilton Fire Department
- Courtland Fire Department
- Walnut Grove Fire Department

SRFECC and the Fire Member and Volunteer agencies are committed to being supportive partners for those requiring additional fire resources. Dispatch services are provided through automatic aid agreements with neighboring counties and communities including: the City of Roseville, the City of El Dorado Hills, the City of West Sacramento, and the Sacramento County Airport Systems. Additionally SRFECC performs back-up dispatching services for the State of California Governor's Office of Emergency Services – Region IV.

**Governance**

As stated above, SRFECC was organized through a Joint Powers Agreement (JPA). The JPA agreement third amendment became effective July 1, 2014.

The Center is governed by a Board of Directors comprised of one representative from each of its member agencies:

- Sacramento City Fire Department
- Sacramento Metro Fire District
- Folsom City Fire Department
- Cosumnes CSD Fire Department

Per the JPA Agreement, each member agency exercises a weighted vote equal to its pro rata share of emergency service calls dispatched in the previous calendar year.

### **Evolution**

On January 1, 2014, SRFECC withdrew the majority of its funds from the Sacramento County Treasury, severing approximately 30 years of history with the County's Department of Finance and bringing in-house the accounting and financial reporting function. The accounting team evaluated in detail every transaction cycle, consulted with other governmental finance professionals, and reviewed industry best practices to design and implement a streamlined, transparent, and highly functional department better suited to our unique size, complexity, volume of transactions, and the unique business of saving lives. This report covering FY 14-15 is the first full year of Accounting separate from the Sacramento County Treasury. All finances are the responsibility of SRFECC.

### **Using This Annual Report**

This annual report consists of a series of basic financial statements. These statements are comprised of the Balance Sheets, Statements of Revenues, Expenses and Changes in Net Position, Statements of Cash Flows, and Notes to Basic Financial Statements. SRFECC resources are allocated to and accounted for in these basic financial statements as an enterprise fund type of the propriety fund group. The enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises, where the cost of providing communications services is funded by charges for service to our member agencies.

The Balance Sheets represent the Center's assets and resources it controls that enable it to provide services, and liabilities as claims against those resources. The difference between total assets and total liabilities is reported as net position, and represents net assets available for future use. Net position is reported as either restricted or unrestricted to identify which net position is limited to a specific purpose or use.

The Statements of Revenues, Expenses and Changes in Net Position track the inflow and outflow of resources. Revenues are categorized by source or type, whereas expenses are shown by function or object.

The Balance Sheets and Statements of Revenues, Expenses and Changes in Net Position are reported using the accrual basis of accounting where revenues are recognized when earned, and expenses are recognized when incurred, regardless of the timing of cash flows.

The Statements of Cash Flows classifies cash receipts and payments according to whether they stem from operations, noncapital financing, capital and related financing, or investing activities. A Reconciliation of Operating Loss to Net Cash Provided (Used) By Operating Activities is also presented to report the net cash provided (used) by operating activities.

Financial statement notes are an important part of the basic financial statements. They provide additional information required by Generally Accepted Accounting Principles (GAAP). These notes describe accounting methods and policies underlying the balances in the financial statements, provide additional

detail about balances, and present other important information about the Center's financial position which does not necessarily meet the criteria to be reported in the financial statements.

### **Financial Highlights**

The implementation of GASB 68 to fully account for the liability of pensions and has created a new baseline for assets and liabilities. The assets of SRFECC exceeded its liabilities at the close of fiscal years 13/14 by \$3.4 million. At the close of 14/15 fiscal year, with the net pension liability of \$4.5 million and an OPEB liability of \$3.8 million, the net position of SRFECC is  $-\$0.5$  million. Of this amount, \$1.2 million is invested in capital assets, net of related depreciation and unrestricted net position is  $-\$1.7$  million.

Current assets include cash, accounts receivable, amounts due from other governments and prepaid expenses. Current assets increased from \$6.4 million at the end of fiscal 13/14 to \$6.9 million at the close of fiscal 14/15. This increase can be attributable to an increase in cash of \$.8 million and a decrease in amounts due from other governments and receivables of \$.3 million due to better collections process.

Current liabilities include accounts payable and accrued expenses, and employee related liabilities. Current liabilities decreased from \$.6 million at the end of fiscal 13/14 to \$.2 million at the close of fiscal 14/15. This decrease can be attributable to a decrease in accrued salaries and benefits of \$.25 million and a decrease in accounts payable of \$.15 million at June 30, 2015.

Capital assets increased from \$.9 million net at June 30, 2014 to \$1.2 million net at June 30, 2015. During the year SRFECC made investments of \$.1 million for facility improvements, and received a new Next Generation 911 phone system the form of a grant valued at \$.4 million. Depreciation expense on capital assets for fiscal 14/15 was \$245 thousand.

Non-Current liabilities increased from \$3.3 million at June 30, 2014 to \$8.5 million at June 30, 2015. The reason for this increase is the GASB 68 requirement to record the pension liability in the non-current liabilities section of the financial statement. Due to this change, the net pension liability increased from \$0 in fiscal 13/14 to \$4.5 million in fiscal 14/15. Accompanying the pension liability, Deferred Inflows increased from \$0 in fiscal 13/14 to \$1 million in fiscal 14/15. The OPEB liability increase was \$813 thousand, and contributions or premium payments made were \$130 thousand, bringing this liability from \$3.1 million at June 30, 2014 to \$3.8 million at June 30, 2015. See Notes D and E of the basic financial statements for additional information and disclosures on other post-employment benefits and Note F on the pension plan.

During fiscal 14/15, operating revenues increased \$.032 million from \$8.064 million in fiscal 13/14 to \$8.096 million in fiscal 14/15. This increase was due mostly to improved processes for collections of outstanding reimbursements from other governmental agencies.

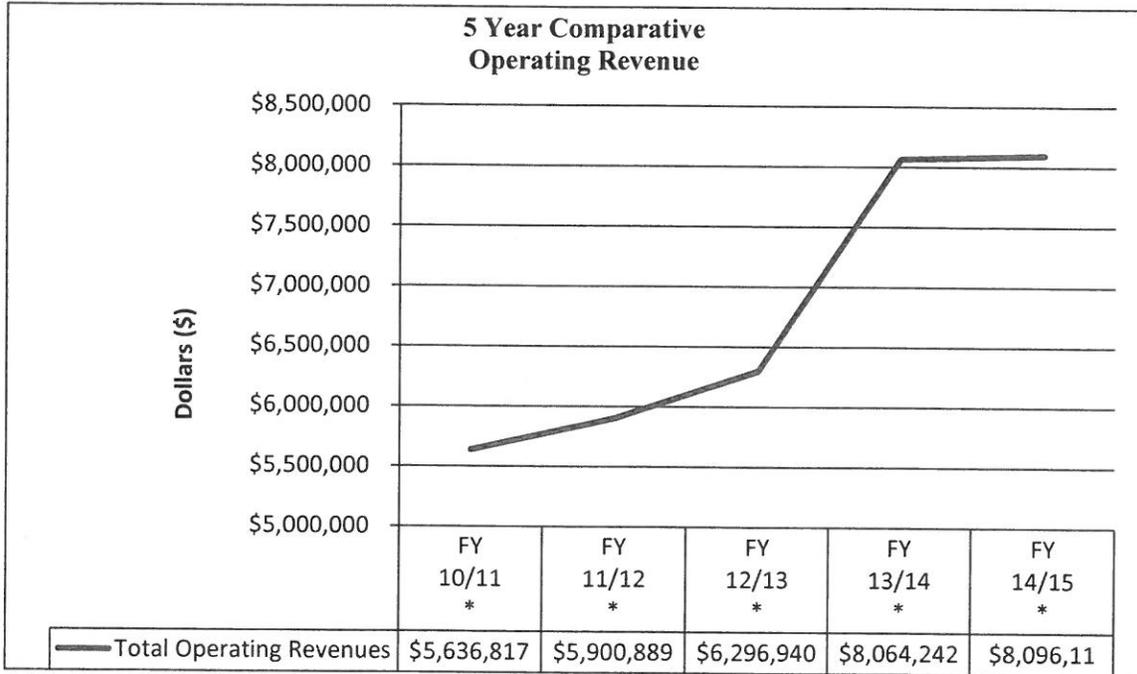
Operating expenses decreased \$.9 million from \$8.7 million during fiscal 13/14 to \$7.8 million in fiscal 14/15. This was due to significant efforts and negotiation to bring down costs in all areas of the budget. Workers compensation, medical insurance and retirement benefits decreased by \$540 thousand and were a majority of these savings. The rest of the savings were in professional services for \$155 thousand, materials and supplies for \$97 thousand and facilities/other for \$140 thousand. Also because of the small amount of capital asset additions during fiscal 14/15, depreciation expense was basically unchanged year to year.

Non-operating revenues include grants, interest and investment income, and other miscellaneous fees for services. Total non-operating revenues, net decreased from \$270 thousand in fiscal 13/14 to \$78 thousand in fiscal 14/15. 13/14 amounts included a grant from SETNA (State Emergency Telephone

Number Account) in the amount of \$223 thousand. The SETNA monies were used to help in the funding of the Center's dispatch floor redesign during that fiscal year.

**Operating Revenues**

SRFECC is primarily funded by member contributions, paid to SRFECC on a bi-annual basis, for dispatch and dispatch-related services. Per the JPA agreement, each member agency pays its pro-rata share of all capital, operating, and related costs of SRFECC. In April of each year, Command Staff presents the preliminary budget to the Board detailing its funding requirements for the upcoming fiscal year. Once approved, the member agencies are invoiced by SRFECC for their member contributions.



\*Note budgeted member contributions remained status quo at \$8,003,132 for each of the fiscal years shown. The change in total revenue starting in FY13/14 is due to funding for significantly low staffing levels in prior years.

**FY 14/15 Audit:**

<u>Operating Revenues</u>	<u>FY 14/15</u>	<u>FY 13/14</u>	<u>\$ Variance</u>	<u>% Variance</u>
Charges for Services	\$ 8,096,115	\$ 8,064,242	\$ 31,873	0%
<b>Total Operating Revenues</b>	<b>\$ 8,096,115</b>	<b>\$ 8,064,242</b>	<b>\$ 31,873</b>	<b>0%</b>

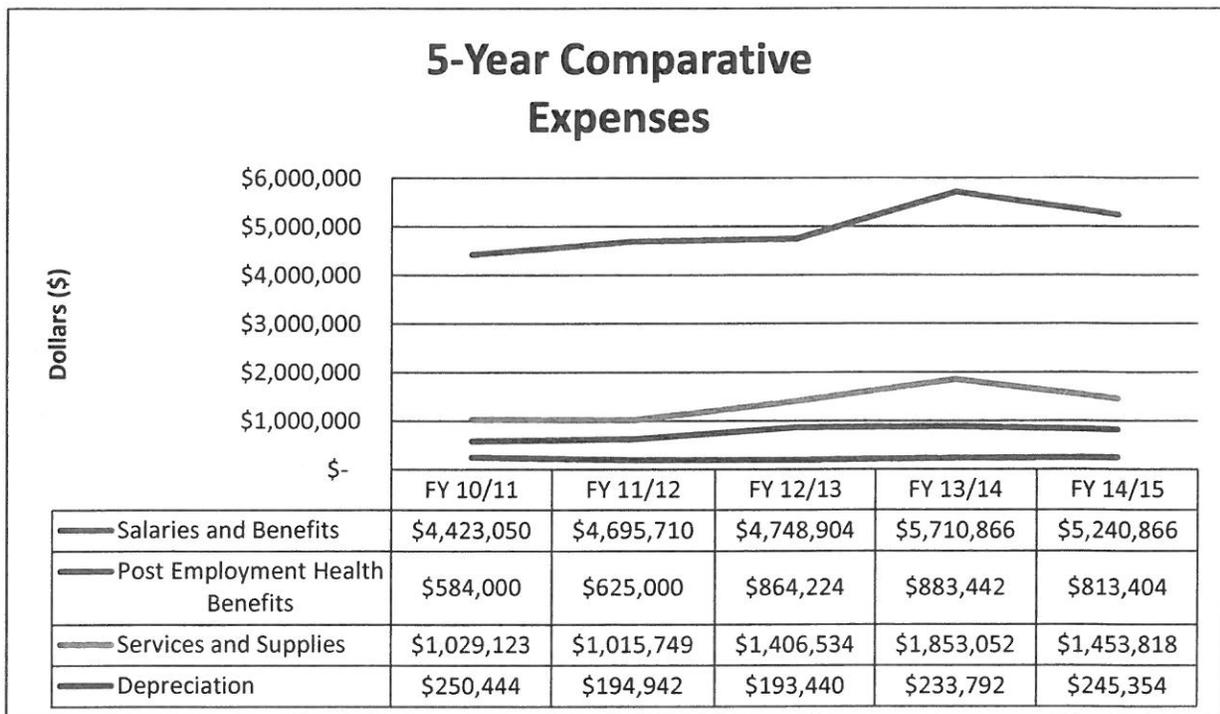
**Non-Operating Revenues (Expenses)**

Non-Operating grants	\$ 24,394	\$ 222,978	\$ (198,584)	-89%
Interest and Investment Income	\$ 16,972	\$ 13,358	\$ 3,614	27%
Other Non-Operating Revenues	\$ 36,781	\$ 33,310	\$ 3,471	10%
<b>Total Non-Operating Revenues</b>	<b>\$ 78,147</b>	<b>\$ 269,646</b>	<b>\$ (191,499)</b>	<b>-71%</b>

SRFECC received SETNA monies in FY 13/14 which resulted in larger expense and revenue for the SRFECC during that fiscal year. These funds are available to SRFECC every 7 years. These funds are recorded as non-operating grants and are the main reason for the \$191 thousand decrease in total non-operating revenues from FY 13/14 to FY 14/15.

**Operating Expenses**

Expenses are classified on the financial statements as Salaries and Employee Benefits, Post-Employment Health Benefits, Services and Supplies, and Depreciation. All of these expense classifications support the 9-1-1 dispatch function.



**FY 14/15 Audit:**

<b><u>Operating Expenses</u></b>	<b><u>FY 14/15</u></b>	<b><u>FY 13/14</u></b>	<b><u>\$ Variance</u></b>	<b><u>% Variance</u></b>
Salaries and employee benefits	\$ 5,240,866	\$ 5,710,866	\$ (470,000)	-8%
Post retirement health benefits	\$ 813,404	\$ 883,442	\$ (70,038)	-8%
Services and supplies	\$ 1,453,818	\$ 1,853,052	\$ (399,234)	-22%
Depreciation	\$ 245,354	\$ 233,792	\$ 11,562	5%
<b>Total Operating Expenses</b>	<b>\$ 7,753,442</b>	<b>\$ 8,681,152</b>	<b>\$ (927,710)</b>	<b>-11%</b>

Salaries and Benefits were reduced mostly due to savings in Medical Insurance and Retirement Medical Insurance benefit and Workers Compensation. The most significant reason for the decrease is a reduction in pension expense recorded to adjust the net pension liability and related deferred inflows and outflows. Medical costs were decreased through negotiated MOU changes to cap medical costs at 5% for employees before July 1, 2014. As well, new employees after July 1, 2014 have medical costs capped at \$1300 per month. Medical costs nationwide also went down in FY14/15. Retiree Medical as well decreased due to these reasons. Including all these changes, the Salaries and Benefits net costs decreased \$540 thousand. Through efforts with the Northern California Special Districts Insurance (NCS DIA) JPA, our Workers Compensation costs were recalculated, acknowledging that our Center employees are

miscellaneous office risk, and not field firefighters who have a much higher risk. This resulted in a savings of \$45 thousand to our agency.

Services and Supplies decreased over the fiscal years 13/14 to 14/15 due to negotiations of service contracts, and improvements to facilities and equipment in previous years that led to lower expenses in 14/15.

SRFECC offers retirement health benefits to its retirees as a post-employment benefit. At the end of FY 14/15, the plan had 44 active participants and 14 retirees. With less than 200 plan members, an actuarial valuation is required on a triennial basis. An actuarial valuation was performed most recently as of June 30, 2013. There is one planned in 2016.

### **OPEB – Other Post-Employment Benefits**

SRFECC provides a retiree medical benefit for employees who retire directly from SRFECC under CalPERS. SRFECC contributes up to a cap based on the lesser amount of Kaiser or Blue Shield, Sacramento regional non-Medicare premiums for single and 2-party coverage.

- Effective July 1, 2014 Center contributions to OPEB were capped at a maximum of 5% increase over the prior year. (Previously capped at 20% increase over the prior year.)
- Effective July 1, 2014, Active Employees contribute an additional \$100 from each payroll period to defray the cost of future OPEB obligations.
- During FY 14-15, SRFECC worked with CalPERS to establish a trust for the purpose of funding future OPEB obligations. Currently the trust is funded from employee contributions. Furthermore current year health expenses for OPEB are paid from the Center's operating budget. Other funding strategies are currently under review with the Board of Directors and management.
- On May 14, 2015, \$77,044 was transferred to the trust representing employee contributions of \$29,850 and \$47,194 in fiscal years 2014 and 2015, respectively.

### **Assets**

Assets represent economic resources, tangible and intangible, available to the organization for operations and future economic use. They are presented in order of liquidity, and classified as current and non-current.

**FY 14/15 Audit:**

<u>Assets</u>	<u>FY 14/15</u>	<u>FY 13/14</u>	<u>\$ Variance</u>	<u>% Variance</u>
<b><u>Current Assets</u></b>				
Cash and Cash Equivalents	\$ 6,804,890	\$ 5,969,833	\$ 835,057	14%
Accounts receivable	\$ 9,875	\$ 52,172	\$ (42,297)	-81%
Due from other governments	\$ 74,042	\$ 282,159	\$ (208,117)	-74%
Prepaid expenses and other assets	\$ 65,141	\$ 83,987	\$ (18,846)	-22%
<b>Total Current Assets</b>	<b>\$ 6,953,948</b>	<b>\$ 6,388,151</b>	<b>\$ 565,797</b>	<b>9%</b>
<b><u>Capital Assets</u></b>				
Not being depreciated	\$ 16,734	\$ 16,734	\$ -	0%
Being depreciated, net	\$ 1,181,312	\$ 875,967	\$ 305,345	35%
<b>Total Capital Assets</b>	<b>\$ 1,198,046</b>	<b>\$ 892,701</b>	<b>\$ 305,345</b>	<b>34%</b>
<b>Total Assets</b>	<b>\$ 8,151,994</b>	<b>\$ 7,280,852</b>	<b>\$ 871,142</b>	<b>12%</b>

As part of an organization-wide effort to review and improve policies and procedures, the Accounting department re-engineered its business process to allow for timelier billing, easier reconciliation, and more accurate reporting. Accounts receivable represent billings for board-up services and 800Mhz radio backbone reimbursements from non-governmental contracting agencies. Due from other governments represents that portion of the 800Mhz radio backbone reimbursements due from other governmental, contracted agencies. The decreases in both of these receivable types show the tremendous effort on the part of the Accounts Receivable Accounting Assistant to carry out the improved policies and procedures implemented following fiscal 13/14.

The increase in depreciated assets is due to the Capital Improvement projects that took place in FY 14/15. The Dispatch Floor Redesign and the Next Gen 911 phone purchases in FY 14/15 resulted in an increase of \$551 thousand in capital assets, which was offset by an additional year of depreciation of \$245 thousand.

**Liabilities**

Liabilities represent obligations of the Center or claims against economic resources. These are classified as current and non-current on the balance sheet, and reported in order of relative maturity.

**FY 14/15 Audit:**

<b>Liabilities</b>	<b><u>FY 14/15</u></b>	<b><u>FY 13/14</u></b>	<b><u>\$ Variance</u></b>	<b><u>% Variance</u></b>
<b><u>Current Liabilities</u></b>				
Accounts payable and accrued expenses	\$ 101,887	\$ 278,035	\$ (176,148)	-63%
Accrued Salaries and Benefits	\$ 30,846	\$ 287,792	\$ (256,946)	-89%
Current portion of compensated absences	\$ 80,113	\$ 51,665	\$ 28,448	55%
<b>Total Current Liabilities</b>	<b>\$ 212,846</b>	<b>\$ 617,492</b>	<b>\$ (404,646)</b>	<b>-66%</b>
<b><u>Non Current Liabilities</u></b>				
Compensated Absences	\$ 171,395	\$ 140,126	\$ 31,269	22%
Other post-employment benefits	\$ 3,817,001	\$ 3,131,588	\$ 685,413	25%
Net Pension Liability	\$ 4,536,180	\$ -	\$ 4,536,180	-
<b>Total NonCurrent Liabilities</b>	<b>\$ 8,524,576</b>	<b>\$ 3,271,714</b>	<b>\$ 5,252,862</b>	<b>161%</b>

The increase in net Other Post-Employment Benefits (OPEB) obligation is due to the actuarially determined annual required contribution (ARC) of \$868 thousand incurred in FY 14/15 and no pre-funding of the plan. The ARC is comprised of two parts, the "normal cost" which is the cost for OPEB benefits attributable to the current year of service, and the "amortization payment", which is the catch-up amount for past cost to fund the unfunded actuarial accrued liability (UUAL) over the next thirty years. As SRFECC is currently operating under the pay-as-you-go method, the UUAL will continue to increase and negatively impact the ARC. To ensure the continued financial strength of the organization and security of its OPEB benefits, SRFECC continues to work with its actuaries, financial advisors, board of directors and labor groups to manage future costs of other post-employment benefits.

The Net Pension Liability is recognized for the first time in our financial statements. This is a result of implementing GASB 68 which requires the Center to record their share of the unfunded pension liability as a liability on the balance sheet instead of just being disclosed in the footnotes. The Center's Net Pension Liability is \$4.5 million. The implementation of GASB 68 resulted in the recording of a deferred outflow of resources of \$1.1 million and a deferred inflow of resources of \$.97 million.

**Deferred Inflows/Outflows**

Deferred inflows/outflows represent items where recognition of the inflows/outflow has been deferred to a future period to which they relate.

<b><u>Deferred Inflows/Outflows</u></b>	<b><u>FY 14/15</u></b>	<b><u>FY 13/14</u></b>	<b><u>\$ Variance</u></b>	<b><u>% Variance</u></b>
Deferred Outflows Pensions	\$ 1,070,443	\$ -	\$ 1,070,443	-
Deferred Inflows Pensions	\$ 972,392	\$ -	\$ 972,392	-

These deferrals relate to the implementation of GASB 68 whereby certain changes in the net pension liability are deferred and amortized into expense over three to five years.

**Net Position**

Net position is comprised of net investment in capital assets, unrestricted and restricted net position. These balances have undergone a large change due to the implementation of GASB 68 and the unfunded liability of the pension funds that have to be shown on the balance sheet.

**FY 14/15 Audit:**

<b><u>Net Position</u></b>	<b><u>FY 14/15</u></b>	<b><u>FY 13/14</u></b>	<b><u>\$ Variance</u></b>	<b><u>% Variance</u></b>
Net investment in capital assets	\$ 1,198,046	\$ 892,701	\$ 305,345	34%
Unrestricted	\$ (1,685,473)	\$ 2,498,945	\$ (4,184,418)	-167%
<b>Total Net Position</b>	<b>\$ (487,427)</b>	<b>\$ 3,391,646</b>	<b>\$ (3,879,073)</b>	<b>-114%</b>

The change in Net Position shown in FY14/15 is significantly impacted by the requirements of GASB 68. The decrease in Unrestricted Net Position is caused by restatement for change in accounting principles and the \$.3 million reclassification to net investment in capital assets, which was partially offset by the \$.8 million change in net position. The increase in the net investment in capital assets in FY 14/15 was the result of a grant received in the form of capital assets valued at \$441 thousand and capital asset purchases of \$110 thousand, offset by \$245 thousand in depreciation expense.

**Obtaining Additional Information**

These financial reports are intended to provide the Center's stakeholders with a general overview of the Center's financial condition and an accounting of the public's money. If you have questions about this report, or need more financial information, please contact SRFECC Command Staff at [excellence@SRFECC.ca.gov](mailto:excellence@SRFECC.ca.gov). More information about the Center's operations can also be found at [www.SRFECC.ca.gov](http://www.SRFECC.ca.gov).

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

BALANCE SHEET

June 30, 2015

	<u>2015</u>
ASSETS AND DEFERRED OUTFLOW OF RESOURCES	
CURRENT ASSETS	
Cash and cash equivalents	\$ 6,804,840
Accounts receivable	9,875
Due from other governments	74,042
Prepaid expenses and other assets	<u>65,141</u>
TOTAL CURRENT ASSETS	6,953,898
CAPITAL ASSETS	
Not being depreciated	16,734
Being depreciated, net	<u>1,181,312</u>
TOTAL CAPITAL ASSETS	1,198,046
TOTAL ASSETS	<u>8,151,944</u>
DEFERRED OUTFLOW OF RESOURCES	
Pensions	<u>1,070,443</u>
TOTAL ASSETS AND DEFERRED OUTFLOW OF RESOURCES	<u>\$ 9,222,387</u>
LIABILITIES, DEFERRED INFLOW OF RESOURCES AND NET POSITION	
CURRENT LIABILITIES	
Accounts payable and accrued expenses	\$ 101,887
Accrued salaries and benefits	30,846
Current portion of compensated absences	<u>80,113</u>
TOTAL CURRENT LIABILITIES	212,846
NONCURRENT LIABILITIES	
Compensated absences	171,395
Other post-employment benefits	3,817,001
Net pension liability	<u>4,536,180</u>
TOTAL NONCURRENT LIABILITIES	8,524,576
TOTAL LIABILITIES	<u>8,737,422</u>
DEFERRED INFLOW OF RESOURCES	
Pensions	<u>972,392</u>
NET POSITION	
Net investment in capital assets	1,198,046
Unrestricted	<u>(1,685,473)</u>
TOTAL NET POSITION	<u>(487,427)</u>
TOTAL LIABILITIES, DEFERRED INFLOW OF RESOURCES AND NET POSITION	<u>\$ 9,222,387</u>

The accompanying notes are an integral part of these financial statements.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

For the Year Ended June 30, 2015

	2015
<b>OPERATING REVENUES</b>	
Charges for services	\$ 8,096,115
TOTAL OPERATING REVENUES	8,096,115
<b>OPERATING EXPENSES</b>	
Salaries and employee benefits	5,240,866
Post employment health benefits	813,404
Services and supplies	1,453,818
Depreciation	245,354
TOTAL OPERATING EXPENSES	7,753,442
OPERATING INCOME	342,673
<b>NONOPERATING REVENUES (EXPENSES)</b>	
Nonoperating grants	24,394
Interest and investment income	16,972
Other nonoperating revenue	36,781
TOTAL NONOPERATING REVENUES (EXPENSES)	78,147
<b>CAPITAL CONTRIBUTIONS</b>	
Capital grants	414,740
CHANGE IN NET POSITION	835,560
Total net position, beginning of year - as previously reported	3,391,646
Restatement for change in accounting principles	(4,714,633)
Total net position, beginning of year - as restated	(1,322,987)
TOTAL NET POSITION, END OF YEAR	\$ (487,427)

The accompanying notes are an integral part of these financial statements.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

STATEMENT OF CASH FLOWS

For the Year Ended June 30, 2015

	<u>2015</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Cash receipts from customers	\$8,123,974
Cash paid to suppliers	(4,353,101)
Cash paid to employees	(3,100,609)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>670,264</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Other nonoperating revenues received	47,353
Nonoperating grants	216,336
<b>NET CASH PROVIDED BY NONCAPITAL FINANCING ACTIVITIES</b>	<u>263,689</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>	
Proceeds from capital grants	20,041
Purchases of capital assets	(135,959)
<b>NET CASH USED FOR CAPITAL AND RELATED FINANCING ACTIVITIES</b>	<u>(115,918)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Interest received	16,972
<b>NET CASH PROVIDED BY INVESTING ACTIVITIES</b>	<u>16,972</u>
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	835,007
Cash and cash equivalents, beginning of year	<u>5,969,833</u>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<u><u>\$6,804,840</u></u>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	
Operating income	\$ 342,673
Adjustments to reconcile operating income to net cash provided by operating activities:	
Depreciation	245,354
Changes in assets and liabilities:	
Change in deferred outflows/inflows of resources for pensions	676,279
Accounts receivable	31,725
Due from other governments	(3,866)
Prepaid expenses and other assets	18,846
Accounts payable and accrued expenses	(176,148)
Accrued salaries and benefits	(256,946)
Compensated absences	59,717
Other post-employment benefits	685,413
Net pension liability	(952,783)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u><u>\$ 670,264</u></u>
<b>SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITIES:</b>	
Capital assets purchased by granting agency	<u><u>\$ 414,740</u></u>

The accompanying notes are an integral part of these financial statements.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS

June 30, 2015

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Sacramento Regional Fire/EMS Communications Center (SRFECC) have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. SRFECC follows Financial Accounting Standards Board pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. The most significant accounting policies of SRFECC are described below.

Background: SRFECC was organized through a Joint Powers Agreement (JPA) pursuant to the provisions of Title I, Division 7, Chapter 5, Article 1, Sections 6500 et seq. of the California Government Code beginning in January 1, 1981, to provide fire and ambulance communications management/dispatch services for member agencies and volunteer agencies. The JPA members were Sacramento City Fire, Sacramento Metropolitan Fire District, Consumes Community Services District and Folsom City. Volunteer agencies are Herald, Courtland, Walnut Grove, and Wilton Fire Districts. SRFECC serves approximately 1.3 million residents in an area of approximately 1,000 square miles.

SRFECC's Board of Directors is comprised of one representative from each Member Agency. Each Member Agency has a weighted vote equal to the percentage of each Member Agency's total emergency service calls to the total of all emergency service calls for all Member Agencies during the previous calendar year that remain a member on July 1 of the current fiscal year. The weighted votes are recalculated on July 1 of each fiscal year.

Debts, liabilities and obligations of SRFECC are not considered to be debts, liabilities and obligations of the Member Agencies. However, according to the Joint Powers Agreement, no assets may be divided or returned to Member Agencies until all outstanding obligations of SRFECC have been resolved or a "paid-up contract" has been adopted which removes those obligations from SRFECC. A "paid-up contract" may be for Member Agencies to accept responsibility for any outstanding claims. Dispositions of the remaining assets will then be made in proportion to the contributions of the remaining Member Agencies for the fiscal year of the dissolution. The Joint Powers Agreement may be terminated upon consent of 90% of the total number of votes of all Member Agencies.

The Joint Powers Agreement requires SRFECC collect charges for services from its Member Agencies on a pro-rata basis sufficient to pay capital, operating and related costs for dispatch services. The rate charged to each Member Agency depends on whether the Member Agency chooses to receive Tier I, Tier II or Tier III dispatch services or requests other additional services as defined in the Joint Powers Agreement.

Basis of Presentation – Fund Accounting: SRFECC's resources are allocated to and accounted for in these basic financial statements as an enterprise fund type of the proprietary fund group. The enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services on a continuing basis be financed or recovered primarily through user charges, or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other policies. Net position for the enterprise fund represents the amount available for future operations.

Basis of Accounting: The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The enterprise fund type is accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of this fund are included on the balance sheet. Net position is segregated into amounts invested in capital assets, amounts restricted and amounts unrestricted. Enterprise fund type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total position.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

SRFECC uses the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Operating revenues and expenses consist of those revenues and expenses that result from the ongoing principle operations of SRFECC. Operating revenues consist primarily of charges for services. Non-operating revenues and expenses consist of those revenues and expenses that are related to financing and investing types of activities and result from non-exchange transactions or ancillary activities.

When both restricted and unrestricted resources are available for use, it is SRFECC’s policy to use restricted resources first, then unrestricted resources as they are needed.

Use of Estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents: For purposes of the statement of cash flows, SRFECC considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. Cash and cash equivalents consist of cash on hand and deposits in financial institutions.

Capital Assets: Capital assets are recorded at historical cost. Donated assets are valued at estimated fair value on the date received. Self-constructed assets are recorded based on the amount of direct labor, material, and certain overhead charged to the asset construction. Depreciation is calculated using the straight-line method over the following estimated useful lives:

Description	Estimated Life
Buildings and improvements	5-30 years
Equipment	5-25 years
Software	3 years

Maintenance and repairs are charged to operations when incurred. It is SRFECC’s policy to capitalize all capital assets with a cost of more than \$5,000 for equipment, building and improvements. Costs of assets sold or retired (and the related amounts of accumulated depreciation) are eliminated from the balance sheet in the year of sale or retirement, and the resulting gain or loss is recognized in operations.

Compensated Absences: Regular full-time employees are granted vacation, sick and holiday leave in varying amounts based upon length of service. Employees are not compensated for unused sick leave upon separation from employment, so a liability is not recorded for unused sick leave. Any accrued hours, not in excess of the maximum allowable, which are unused during the current period, are carried forward to following years. Additionally, certain employees are allowed compensated time-off in lieu of overtime compensation and/or from working on holidays.

Net Position: Net position is categorized as invested capital assets, restricted and unrestricted.

Net Investment in Capital Assets – This category groups all capital assets into one component of net position. Accumulated depreciation reduces the balance in this category.

Restricted Net Position – This category presents external restrictions imposed by creditors, grantors, contributors, laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation. SRFECC has no restricted net position.

Unrestricted Net Position – This category represents net position of SRFECC not restricted for any project or other purpose.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Pensions: For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of SRFECC’s California Public Employees’ Retirement System (CalPERS) plans (Plans) and additions to/deductions from the Plans’ fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Use of Estimates: The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

New Pronouncements: In February 2015, the GASB approved Statement No. 72, Fair Value Measurement and Application. This Statement addresses accounting and financial reporting issues related to fair value measurements and will require additional disclosures about assets and liabilities measured at fair value. This Statement is effective for periods beginning after June 15, 2015.

In June 2015, the GASB issued Statement No. 75, “Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions (OPEB)”, replaces the requirements of GASB Statement No. 45 and requires governments that are responsible only for OPEB liabilities related to their own employees and that provide OPEB through a defined benefit OPEB plan administered through a trust that meets specified criteria to report a net OPEB liability, which is the difference between the total OPEB liability and assets accumulated in the trust and restricted to making benefit payments, on the face of the financial statements. Governments that participate in a cost-sharing OPEB plan that is administered through a trust that meets the specified criteria will report a liability equal to their proportionate share of the collective OPEB liability for all entities participating in the cost-sharing plan. Governments that do not provide OPEB through a trust that meets specified criteria will report the total OPEB liability related to their employees. This Statement also requires governments to present more extensive note disclosures and required supplementary information about their OPEB liabilities. This Statement is effective beginning the year ended June 30, 2018.

SRFECC is currently analyzing the impact of the required implementation of these new statements.

NOTE B – CASH AND CASH EQUIVALENTS

At June 30, 2015, SRFECC’s cash was classified in the accompanying financial statements as follows:

	2015
Petty cash	\$ 540
Deposits in financial institutions	6,804,300
Total	\$ 6,804,840

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE B – CASH AND CASH EQUIVALENTS (Continued)

Investment policy: California statutes authorize special districts to invest idle, surplus or reserve funds in a variety of credit instruments as provided for in the California Government Code, Section 53600, Chapter 4 - Financial Affairs. The table below identifies the investment types that are authorized for SRFECC by the California Government Code (or SRFECC's investment policy, where more restrictive) that address interest rate risk, credit risk, and concentration of credit risk. During the year ended June 30, 2015, SRFECC's permissible investments included the following instruments:

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
Local Agency Bonds	5 years	None	None
U.S. Treasury Obligations	5 years	None	None
U.S. Agency Securities	5 years	None	None
State of California obligations	5 years	None	None
Bankers Acceptances	180 days	40%	30%
Commercial Paper	270 days	25%	10%
Negotiable Certificates of Deposits	5 years	30%	None
Repurchase Agreements	92 days	20%	None
Medium Term Corporate Notes	5 years	30%	None
Money Market Mutual Funds	N/A	20%	10%
Mortgage pass-through securities	5 years	20%	None
LAIF	N/A	None	None

Custodial Credit Risk: Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and SRFECC's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit). The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. California law also allows financial institutions to secure public agency deposits by pledging first trust deed mortgage notes having a value of 150% of the secured public deposits. At June 30, 2015, the carrying value of SRFECC's deposits was \$6,804,300 and the balance in financial institutions was \$6,967,425. Of the balance in financial institutions, \$250,000 was covered by federal depository insurance and \$6,717,425 was covered by the pledging financial institution with assets held in a common pool for SRFECC and other governmental agencies, but not in the name of SRFECC.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE C – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2015 was as follows:

	Balance July 1, 2014	Additions	Disposals	Balance June 30, 2015
Capital assets, not being depreciated:				
Land	\$ 16,734			\$ 16,734
Total capital assets, not being depreciated	16,734			16,734
Capital assets, being depreciated:				
Buildings and improvements	3,071,873	\$ 109,562		3,181,435
Equipment	5,326,922	441,137	(1,316,054)	4,452,005
Total capital assets, being depreciated	8,398,795	550,699	(1,316,054)	7,633,440
Less accumulated depreciation for:				
Buildings and improvements	(2,602,618)	(96,274)	-	(2,698,892)
Equipment	(4,920,210)	(149,080)	1,316,054	(3,753,236)
Total accumulated depreciation	(7,522,828)	(245,354)	1,316,054	(6,452,128)
Total capital assets, being depreciated, net	875,967	305,345	-	1,181,312
Total capital assets, net	<u>\$ 892,701</u>	<u>\$ 305,345</u>	<u>\$ -</u>	<u>\$ 1,198,046</u>

NOTE D – LONG-TERM LIABILITIES

The following is a summary of long-term liabilities activity of SRFECC for the year ended June 30, 2015:

	Restated Balance June 30, 2014	Additions	Repayments	Balance June 30, 2015	Due Within One Year
Compensated absences	\$ 191,791	\$ 59,717	\$ -	\$ 251,508	\$ 80,113
Other post-employment benefits	3,131,588	813,404	(127,991)	3,817,001	-
Net pension liability	5,488,963	-	(952,783)	4,536,180	-
	<u>\$ 8,812,342</u>	<u>\$ 873,121</u>	<u>\$ (1,080,774)</u>	<u>\$ 8,604,689</u>	<u>\$ 80,113</u>

NOTE E – OTHER POST-EMPLOYMENT BENEFITS

Plan Description: The Sacramento Regional Public Safety Communications Center Retiree Healthcare (“Plan”) is a single-employer defined benefit healthcare plan administered by SRFECC. The Plan provides healthcare benefits to eligible retirees and their dependents through California Public Employees’ Retirement System healthcare program (PEMHCA). Benefit provisions are established and may be amended through agreements and memorandums of understanding between SRFECC, its non-represented employees and the unions representing SRFECC employees. The Retiree Health Care Plan does not issue a financial report.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE E – OTHER POST-EMPLOYMENT BENEFITS (Continued)

SRFECC provides a retiree medical contribution for employees who retire directly from SRFECC under CalPERS. SRFECC contributes up to a cap based on Kaiser Sacramento region non-Medicare premiums for single and 2-party coverage, which was \$682 to \$1,363 in 2015. The benefit continues to surviving spouses if the retiree elects the CalPERS survivor annuity. Dental, vision, or life insurance are not available to retirees. Since PEMHCA is a community-rated plan, an implied subsidy is not valued under GASB 45.

**Funding Policy:** The contribution requirements of the “Plan” participants and SRFECC are established by, and may be amended by SRFECC pursuant to agreements with its non-represented employees and the unions representing SRFECC employees. SRFECC contributed \$117,106 and \$105,215 during the years ended June 30, 2015 and 2014, respectively, on a pay-as-you go basis for current benefit payments. Retired plan members and their beneficiaries pay the annual premium cost not paid by the employer.

Beginning July 1, 2013, active SRFECC employees contribute \$50 per month to help defray the costs of health benefits they are to receive as retirees. This contribution increased to \$100 per month in fiscal year 2015. These contributions are non-refundable to the employees and will be deposited in an irrevocable trust established to fund OPEB, which was authorized by the Board on August 26, 2014. As of June 30, 2015, \$4,600 has been collected from employees, but not yet deposited into an irrevocable trust.

**Annual OPEB Cost and Net OPEB Obligation:** SRFECC’s annual other post-employment benefit cost (expense) is calculated based on the annual required contribution (ARC) of the employer. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years.

The following table shows the components of SRFECC’s annual OPEB cost for the year ended June 30, 2015, the amount actually contributed to the Plan, and changes in SRFECC’s Net OPEB obligation:

	2015
Annual required contribution	\$ 868,309
Interest on net OPEB obligation	109,606
Amortization of net OPEB obligation	(164,511)
Annual OPEB cost (expense)	813,404
Contributions made (premium payments made)	(127,991)
Increase in net OPEB obligation	685,413
Net OPEB obligation, beginning of year	3,131,588
Net OPEB obligation, end of year	<u>\$ 3,817,001</u>

The OPEB obligation will be increased prospectively to the actuarial accrued liability amount. SRFECC’s annual OPEB cost, the percentage of annual OPEB cost contributed to the Plan, and the net OPEB obligation for the last three fiscal years were as follows:

Fiscal Year Ended	Annual OPEB Cost	Annual Contribution	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
June 30, 2015	\$ 813,404	\$ 127,991	15.74%	\$ 3,887,040
June 30, 2014	883,442	105,215	11.91%	3,131,588
June 30, 2013	865,825	87,136	10.06%	2,353,361

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE E – OTHER POST-EMPLOYMENT BENEFITS (Continued)

Funded Status and Funding Progress: The funded status of the Plan as of June 30, 2013, the Plan’s most recent actuarial valuation date, was as follows:

Actuarial accrued liability (AAL)	\$ 7,989,270
Actuarial value of Plan assets	-
Unfunded actuarial accrued liability (UAAL)	<u>7,989,270</u>
Funded ratio (actuarial value of Plan assets/AAL)	0%
Covered payroll (active Plan participants)	3,198,790
UAAL as a percentage of covered payroll	249.76%

Actuarial valuations of an ongoing plan involve estimates of the value of expected benefit payments and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions: Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan participants) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan participants to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

For the June 30, 2013 actuarial valuation, the Plan’s most recent actuarial valuation, the entry age normal actuarial cost method was used. The actuarial assumptions included a 3.5% investment rate of return, a 3.25% salary increase and a 3% general inflation assumption. Actual premiums were used for 2012 and 2013. Premiums were assumed to increase from 7.25% in 2014, grading down to 4.5% for 2082 and thereafter. The initial UAAL was amortized as a level percentage of projected payroll over a fixed 30-year period as of June 30, 2013.

NOTE F – PENSION PLANS

Plan Descriptions: All qualified permanent and probationary employees are eligible to participate in the SRFECC’s cost-sharing multiple employer defined benefit pension plans administered by the California Public Employees’ Retirement System (CalPERS). The Board has the following cost-sharing Plans:

- Miscellaneous Plan
- PEPRA Miscellaneous Plan

Benefit provisions under the Plans are established by State statute and Board resolution. CalPERS issues publicly available reports that include a full description of the pension plans regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website at [www.calpers.ca.gov](http://www.calpers.ca.gov).

Benefits Provided: CalPERS provides service retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees and beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Members with five years of total service are eligible to retire at age 50 (52 for PEPRA Miscellaneous Plan) with statutorily reduced benefits. All members are eligible for non-duty disability benefits after 10 years of service. The death benefit is the following: the 1957 Survivor Benefit or the Optional Settlement 2W Death Benefit. The cost of living adjustments for each plan are applied as specified by the Public Employees’ Retirement Law.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE F – PENSION PLANS (Continued)

The Plans' provisions and benefits in effect at June 30, 2015, are summarized as follows:

Hire date	Miscellaneous	PEPRA
	Miscellaneous Plan (Prior to January 1, 2013)	Miscellaneous Plan (On or after January 1, 2013)
Benefit formula (at full retirement)	2.7% @ 55	2.0% @ 62
Benefit vesting schedule	5 years service	5 years service
Benefit payments	monthly for life	monthly for life
Retirement age	50 - 55	52 - 67
Monthly benefits, as a % of eligible compensation	2.00% to 2.70%	1.0% to 2.5%
Required employee contribution rates	8.000%	6.500%
Required employer contribution rates	23.926%	6.500%

The Miscellaneous Plan is closed to new members that are not already CalPERS eligible participants.

Contributions: Section 20814(c) of the California Public Employees' Retirement Law requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. Funding contributions for the Plans are determined annually on an actuarial basis as of June 30 by CalPERS. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The SRFECC is required to contribute the difference between the actuarially determined rate and the contribution rate of employees.

For the year ended June 30, 2015, the contributions recognized as part of pension expense for the Plans were as follows:

	Miscellaneous	PEPRA
	Miscellaneous Plan	Miscellaneous Plan
Contributions - employer	\$ 661,645	\$ 73,761
Contributions - employee	240,346	26,794

Pension Liabilities, Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions: As of June 30, 2015, the SRFECC reported a net pension liability for its proportionate share of the net pension liability of the Plans as follows:

	Proportionate Share of Net Pension Liability
Miscellaneous Plan	\$ 4,532,989
PEPRA Miscellaneous Plan	3,191
Total Net Pension Liability	<u>\$ 4,536,180</u>

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE F – PENSION PLANS (Continued)

The SRFECC's net pension liability for each Plan is measured as the proportionate share of the net pension liability. The net pension liability of each of the Plans is measured as of June 30, 2014, and the total pension liability for each Plan used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2013 rolled forward to June 30, 2014 using standard update procedures. The SRFECC's proportion of the net pension liability was based on a projection of the SRFECC's long-term share of contributions to the pension plans relative to the projected contributions of all participating employers, actuarially determined. The SRFECC's proportionate share of the net pension liability for the Plans as of June 30, 2013 and 2014 was as follows:

	Miscellaneous Plan	PEPRA Miscellaneous Plan
Proportion - June 30, 2013	0.06804%	0.00005%
Proportion - June 30, 2014	0.07285%	0.00005%
Change - Increase (Decrease)	0.00481%	0.00000%

For the year ended June 30, 2015, the SRFECC recorded pension expense of \$458,902 for all Plans combined. At June 30, 2015, the SRFECC reported deferred outflows of resources and deferred inflows of resources related to all Plans combined from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Pension contributions subsequent to measurement date	\$ 735,406	
Change in employer's proportion	43,077	
Differences between the employer's contribution and the employer's proportionate share of contributions	291,960	\$ (11,983)
Net differences between projected and actual earnings on plan investments		(960,409)
Total	<u>\$ 1,070,443</u>	<u>\$ (972,392)</u>

The \$735,406 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts reported as net deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Fiscal Year Ended June 30	
2016	\$ (124,725)
2017	(124,725)
2018	(147,802)
2019	(240,103)
	<u>\$ (637,355)</u>

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE F – PENSION PLANS (Continued)

Actuarial Assumptions: The total pension liabilities in the June 30, 2013 actuarial valuations for each of the Plans were determined using the following actuarial assumptions:

Valuation Date	June 30, 2013
Measurement Date	June 30, 2014
Actuarial Cost Method	Entry-Age Normal Cost Method
Actuarial Assumptions:	
Discount Rate	7.5%
Inflation	2.75%
Payroll Growth	3.0%
Projected Salary Increase	3.3% - 14.2% (1)
Investment Rate of Return	7.5% (2)
Mortality	Derived using CalPERS Membership Data for all Funds

(1) Depending on entry age and service

(2) Net of pension plan investment expenses, including inflation

The underlying mortality assumptions and all other actuarial assumptions used in the June 30, 2013 valuation were based on the results of a January 2014 actuarial experience study for the period 1997 to 2011. Further details of the Experience Study can found on the CalPERS website.

Discount Rate: The discount rate used to measure the total pension liability was 7.50% for each Plan. To determine whether the municipal bond rate should be used in the calculation of a discount rate for each plan, CalPERS stress tested plans that would most likely result in a discount rate that would be different from the actuarially assumed discount rate. Based on the testing, none of the tested plans run out of assets. Therefore, the current 7.50 percent discount rate is adequate and the use of the municipal bond rate calculation is not necessary. The long term expected discount rate of 7.50 percent will be applied to all plans in the Public Employees Retirement Fund (PERF). The stress test results are presented in a detailed report that can be obtained from the CalPERS website.

According to Paragraph 30 of Statement 68, the long-term discount rate should be determined without reduction for pension plan administrative expense. The 7.50 percent investment return assumption used in this accounting valuation is net of administrative expenses. Administrative expenses are assumed to be 15 basis points. An investment return excluding administrative expenses would have been 7.65 percent. Using this lower discount rate has resulted in a slightly higher Total Pension Liability and Net Pension Liability. CalPERS checked the materiality threshold for the difference in calculation and did not find it to be a material difference.

CalPERS is scheduled to review all actuarial assumptions as part of its regular Asset Liability Management (ALM) review cycle that is scheduled to be completed in February 2018. Any changes to the discount rate will require Board action and proper stakeholder outreach. For these reasons, CalPERS expects to continue using a discount rate net of administrative expenses for GASB 67 and 68 calculations through at least the 2017-18 fiscal year. CalPERS will continue to check the materiality of the difference in calculation until such time as they have changed their methodology.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE F – PENSION PLANS (Continued)

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations as well as the expected pension fund cash flows. Using historical returns of all the funds' asset classes, expected compound returns were calculated over the short-term (first 10 years) and the long-term (11-60 years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each fund. The expected rate of return was set by calculating the single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equivalent to the single equivalent rate calculated above and rounded down to the nearest one quarter of one percent.

The table below reflects the long-term expected real rate of return by asset class for each of the Plans. The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation. These rates of return are net of administrative expenses.

Asset Class	New Strategic Allocation	Real Return Years 1 - 10(a)	Real Return Years 11+(b)
Global Equity	47.0%	5.25%	5.71%
Global Fixed Income	19.0%	0.99%	2.43%
Inflation Sensitive	6.0%	0.45%	3.36%
Private Equity	12.0%	6.83%	6.95%
Real Estate	11.0%	4.50%	5.13%
Infrastructure and Forestland	3.0%	4.50%	5.09%
Liquidity	2.0%	(0.55)%	(1.05)%
Total	100.0%		

(a) An expected inflation of 2.5% used for this period.

(b) An expected inflation of 3.0% used for this period.

Sensitivity of the Proportionate Share of the Net Pension Liability to Changes in the Discount Rate: The following presents the SRFECC's proportionate share of the net pension liability for the Plans, calculated using the discount rate for the Plans, as well as what the SRFECC's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	Miscellaneous Plan	PEPRA Miscellaneous Plan
1% Decrease	6.50%	6.50%
Net Pension Liability	\$ 6,987,177	\$ 5,685
Current Discount Rate	7.50%	7.50%
Net Pension Liability	\$ 4,532,989	\$ 3,191
1% Increase	8.50%	8.50%
Net Pension Liability	\$ 2,496,246	\$ 1,121

Pension Plan Fiduciary Net Position: Detailed information about each pension plan's fiduciary net position is available in the separately issued CalPERS financial reports.

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE F – PENSION PLANS (Continued)

Payable to the Pension Plan: At June 30, 2015, the SRFECC reported payables for the outstanding amount of contributions to the pension plan required as follows:

Miscellaneous Plan	\$ 64,456
PEPRA Miscellaneous Plan	<u>7,743</u>
	<u>\$ 72,199</u>

NOTE G – NET POSITION

Designations of unrestricted net position may be imposed by the Board of Directors to reflect future spending plans or concerns about the availability of future resources. Designations may be modified, amended or removed by Board action. The Board has made designations of net position; however, the unrestricted net position balance is negative so no amounts are available for designations. SRFECC has sufficient cash balances for designations. At June 30, 2015 SRFECC has the following designations of cash available:

Designated for future economic uncertainties	\$ 800,000
Designated for contingencies	620,251
Designated for capital improvement projects	<u>3,752,259</u>
	<u>\$ 5,172,510</u>

NOTE H – INSURANCE

SRFECC is a member of the Northern California Special Districts Insurance Authority (NCS DIA). The NCS DIA is a risk-pooling self-insurance authority, created under the provisions of the California Government Code Sections 6500 et. seq. The purpose of the NCS DIA is to provide a full risk management program for California local governments. NCS DIA provides insurance through the pool up to a certain level, beyond which group purchased commercial excess insurance is obtained.

SRFECC pays an annual premium to NCS DIA for general liability, property, management liability and workers compensation insurance coverage. SRFECC's annual premium is based on its pro-rata share of charges for the pooled risk, claims adjusting and legal costs, and administrative and other costs to operate the NCS DIA.

SRFECC's deductible and coverage are as follows:

<u>Coverage</u>	<u>NCS DIA</u>	<u>Commercial Insurance</u>	<u>Deductible</u>
General liability	\$1,000,000	\$9,000,000	none
Property damage	Replacement Cost		\$1,000
Management liability	1,000,000	9,000,000	none
Workers compensation	Statutory		none

SACRAMENTO REGIONAL FIRE/EMS COMMUNICATIONS CENTER

NOTES TO BASIC FINANCIAL STATEMENTS (Continued)

June 30, 2015

NOTE I – LEASE COMMITMENTS

SRFECC leases its training facility under a noncancellable operating lease. The training facility lease expires in April 2017, with the option to renew for two additional one year terms. Rent expense was \$28,800 for the year ended June 30, 2015. As of June 30, 2015, future minimum lease payments under the noncancellable operating leases were as follows:

Fiscal year ending June 30,	
2016	\$ 28,800
2017	<u>21,600</u>
	<u>\$ 50,400</u>

NOTE J – CONTINGENCIES AND COMMITMENTS

Contingencies: SRFECC receives grant funding for specific purposes that are subject to review and audit by the granting agencies. Such audits could result in a request for reimbursement for expenditures disallowed under the terms and conditions of the contracts. Management is of the opinion that no material liabilities will result from such potential audits.

Commitments: In November 2015, SRFECC entered into an agreement for the purchase and service of Computer Aided Dispatch Software totaling \$2.8 million.

NOTE K – OVERALLOCATION OF INTEREST INCOME BY SACRAMENTO COUNTY

In October 2014, SRFECC was notified by the County of Sacramento that interest allocated on the cash held in the County of Sacramento Investment Pool has been miscalculated going back to fiscal year 2010. As a result, SRFECC has been overallocated interest totaling \$19,679 for the fiscal year 2013 and \$14,340 for fiscal years 2010 to 2012. These amounts, less an underallocation of interest of \$3,181 for fiscal year 2014, was required to be returned to the County of Sacramento. In fiscal year 2015, the net overallocation of interest was offset against the funds held by the County and the remaining cash balance was returned to SRFECC.

NOTE L – CHANGE IN ACCOUNTING PRINCIPLES

During the year ended June 30, 2015, SRFECC adopted GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No. 68*. These Statements required SRFECC to recognize in its accrual basis financial statements the proportional share of the net pension liability, deferred outflows of resources and deferred inflows of resources of SRFECC's cost-sharing pension plans. These Statements also required contributions made after June 30, 2014 measurement date used in the actuarial valuations for the pension plans to be reported as deferred outflows of resources.

Due to the implementation of these Statements, total deferred outflows of resources increased by \$774,330, total liabilities increased by \$5,488,963 and total net position decreased by \$4,714,633 as of July 1, 2014.

REQUIRED SUPPLEMENTARY INFORMATION

SACRAMENTO REGIONAL PUBLIC SAFETY COMMUNICATIONS CENTER

REQUIRED SUPPLEMENTARY INFORMATION

For the Year Ended June 30, 2015

**SCHEDULE OF THE PROPORTIONATE SHARE OF THE  
NET PENSION LIABILITY - MISCELLANEOUS PLAN (UNAUDITED)  
Last 10 Years**

	<u>June 30, 2015</u>
Proportion of the net pension liability	0.07285%
Proportionate share of the net pension liability	\$ 4,532,989
Covered - employee payroll	\$ 3,100,384
Proportionate share of the net pension liability as a percentage of covered payroll	146.21%
Plan fiduciary net position as a percentage of the total pension liability	77.50%

Notes to Schedule:

Change in Benefit Terms: The figures above do not include any liability impact that may have resulted from plan changes which occurred after June 30, 2013 as they have minimal cost impact. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a. Golden Handshakes).

Changes in assumptions: None.

Omitted years: GASB Statement No. 68 was implemented during the year ended June 30, 2015. No information was available prior to this date.

**SCHEDULE OF CONTRIBUTIONS TO THE PENSION PLAN - MISCELLANEOUS PLAN (UNAUDITED)  
Last 10 Years**

	<u>June 30, 2015</u>
Contractually required contribution (actuarially determined)	\$ 465,902
Contributions in relation to the actuarially determined contributions	(465,902)
Contribution deficiency (excess)	<u>\$ -</u>
Covered - employee payroll	\$ 3,100,384
Contributions as a percentage of covered - employee payroll	15.03%

Notes to Schedule:

Valuation date: June 30, 2013

Methods and assumptions used to determine contribution rates:

Single Employers Example	Entry age normal
Amortization method	Level percentage of payroll, closed
Remaining amortization period	15 years
Asset valuation method	5-year smoothed market
Inflation	2.75%
Salary increases	3.0%, average, including inflation of 2.75%
Investment rate of return	7.50%, net of pension plan investment expense, including inflation
Retirement age	50 years

Omitted years: GASB Statement No. 68 was implemented during the year ended June 30, 2015. No information was available prior to this date.

SACRAMENTO REGIONAL PUBLIC SAFETY COMMUNICATIONS CENTER

REQUIRED SUPPLEMENTARY INFORMATION

For the Year Ended June 30, 2015

**SCHEDULE OF THE PROPORTIONATE SHARE OF THE  
NET PENSION LIABILITY - PEPRA MISCELLANEOUS PLAN (UNAUDITED)  
Last 10 Years**

	<u>June 30, 2015</u>
Proportion of the net pension liability	0.00005%
Proportionate share of the net pension liability	\$ 3,191
Covered - employee payroll	\$ 519,852
Proportionate share of the net pension liability as a percentage of covered payroll	0.61%
Plan fiduciary net position as a percentage of the total pension liability	83.03%

Notes to Schedule:

Change in Benefit Terms: The figures above do not include any liability impact that may have resulted from plan changes which occurred after June 30, 2013 as they have minimal cost impact. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a. Golden Handshakes).

Omitted years: GASB Statement No. 68 was implemented during the year ended June 30, 2015. No information was available prior to this date.

**SCHEDULE OF CONTRIBUTIONS TO THE PENSION PLAN - PEPRA MISCELLANEOUS PLAN (UNAUDITED)  
Last 10 Years**

	<u>June 30, 2015</u>
Contractually required contribution (actuarially determined)	\$ 40,980
Contributions in relation to the actuarially determined contributions	(40,980)
Contribution deficiency (excess)	<u>\$ -</u>
Covered - employee payroll	\$ 519,852
Contributions as a percentage of covered - employee payroll	7.88%

Notes to Schedule:

Valuation date: June 30, 2013

Methods and assumptions used to determine contribution rates:

Actuarial Method	Entry age normal cost
Amortization method	Level percentage of payroll
Remaining amortization period	15 years
Asset valuation method	5-year smoothed market
Inflation	2.75%
Salary increases	3.3% to 14.20%
Investment rate of return	7.50%, net of pension plan investment expense, including inflation
Payroll growth	3%
Retirement age	52 years

Omitted years: GASB Statement No. 68 was implemented during the year ended June 30, 2015. No information was available prior to this date.

SACRAMENTO REGIONAL PUBLIC SAFETY COMMUNICATIONS CENTER

REQUIRED SUPPLEMENTARY INFORMATION

For the Year Ended June 30, 2015

**Other Postemployment Benefits  
Schedule of Funding Progress**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (b)	Unfunded Actuarial Accrued Liability (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
June 30, 2010	-	\$ 5,200,000	\$ 5,200,000	0%	\$ 3,010,000	172.76%
June 30, 2013	-	7,989,270	7,989,270	0%	3,198,790	249.76%

COMPLIANCE REPORT



550 Howe Avenue, Suite 210  
Sacramento, California 95825  
Telephone: (916) 564-8727  
FAX: (916) 564-8728

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors  
Sacramento Regional Fire/EMS Communication Center  
Sacramento, California

We have audited the basic financial statements of the of the Sacramento Regional Fire/EMS Communication Center (SRFECC) as of and for the year ended June 30, 2015 and have issued our report thereon dated \_\_\_\_\_, 2015. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered SRFECC's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the basic financial statements, but not for the purpose of expressing an opinion on the effectiveness of SRFECC's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of SRFECC's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We identified certain deficiencies in internal control over financial reporting described below that we consider to be material weaknesses, as defined above.

Accounting for Receivables/Payables: SRFECC implemented a separate general ledger system outside of the County system for fiscal year 2013/14 to ensure that all accounts are properly reflected and all transactions are recorded in the proper period. SRFECC entered the beginning fiscal year 2014 balances into the new general ledger system, and has been using the system to pay invoices and record receivables. However, amounts do not appear to be clearing from the system as transactions were collected or paid. The subsidiary accounts receivable and accounts payable ledgers are out of balance with the general ledger making it difficult to prepare financial statements in accordance with generally accepted accounting principles. We recommend that the payable and receivable trial balances be compared to the general ledger on a monthly basis to ensure they are in agreement.

This item is considered a material weakness in internal control because adjustments were required to correct the accounts receivable and accounts payable balances.

To the Board of Directors  
Sacramento Regional Fire/EMS Communications Center

*Management's Response: After the FY 13-14 audit was completed, the Accounting Team made multiple journal entry adjustments through the appropriate modules to clean up items that had not been posted appropriately through the subsidiary ledgers. Most of the transactions in FY 14-15 were either entered accurately through the correct module or adjusted to reflect an appropriate entry. In order to maintain an accurate trial balance for the closed period of FY 13-14, no adjustments were made for the balances remaining in the subsidiary accounts for that period. Upon receiving auditor's opinions and advice on how to clean up these balances without large impacts to the financials, the accounting team has written off these balances within the correct modules. Going forward, transactions will be entered through the correct modules and adjustments will be made during the correct period to avoid inaccurate rolling balances in these subsidiary ledgers*

Compliance and Other Matters

As part of obtaining reasonable assurance about whether SRFECC's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Board of Directors, management, Member Agencies and the State of California and is not intended to be and should not be used by anyone other than these specified parties.

\_\_\_\_\_, 2015

SECTION: Finance

POLICY NUMBER: INITIAL

DATE PREPARED: 11/14/2013

LAST DATE REVISED: N/A

## Investment Policy

### I. Introduction

The intent of the Investment Policy of Sacramento Regional Fire/EMS Communications Center (the Center) is to define the parameters within which funds are to be managed. In methods, procedures and practices, the policy formalizes the framework for the Center's investment activities that must be exercised to ensure effective and judicious fiscal and investment management of the Center's funds. The guidelines are intended to be broad enough to allow the investment officer to function properly within the parameters of responsibility and authority, yet specific enough to adequately safeguard the investment assets.

### II. Governing Authority

The investment program shall be operated in conformance with federal, state, and other legal requirements, including California Government Code §53601 *et seq.*

### III. Scope

This policy applies to activities of the Center with regard to investing the financial assets of all funds. In addition, funds held by trustees or fiscal agents are excluded from these rules; however, all funds are subject to regulations established by the state of California. The covered funds, and any new funds created by the Center, unless specifically exempted by the Governing Board and this policy, are defined in the Center's Comprehensive Annual Financial Report.

Except for funds in certain restricted and special funds, the Center may combine its funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping and administration. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

### IV. General Objectives

The primary objectives, in priority order, of investment activities shall be:

1. *Safety*  
Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The goal will be to mitigate credit risk and interest rate risk.
2. *Liquidity*  
The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.
3. *Return*  
The investment portfolio shall be designed with the objective of attaining a market rate

SECTION: Finance

POLICY NUMBER: INITIAL

DATE PREPARED: 11/14/2013

LAST DATE REVISED: N/A

of return throughout budgetary and economic cycles, taking into account the investment risk constraints of safety and liquidity needs.

## V. Standards of Care

### 1. *Prudence*

The standard of prudence to be used by investment officials shall be the “prudent person” standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal liability for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

The “prudent person” standard states that,

“Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.”

### 2. *Ethics and Conflicts of Interest*

Officers and employees involved in the investment process shall refrain from personal activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. Disclosure shall be made to the governing body. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking any personal investment transactions with the same individual with whom business is conducted on behalf of the Center.

### 3. *Delegation of Authority and Responsibilities*

#### **Governing Body**

The governing body will retain ultimate fiduciary responsibility for the portfolios. The governing body will receive monthly reports which include monthly, quarterly, and annual performance data, designate investment officers and annually review the investment policy making any changes necessary by adoption.

#### **Investment Officers**

Authority to manage the investment program is granted to the Chief Executive Director, or designee, hereinafter referred to as Investment Officer as designated by the Governing Board.

Responsibility for the operation of the investment program is hereby delegated to the

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Accounting Manager who shall act in accordance with established written procedures and internal controls for the operation of the investment program consistent with this Investment Policy. The Investment Officer will prepare monthly, quarterly and annual investment reports and other special reports as may be deemed necessary.

All participants in the investment process shall seek to act responsibly as custodians of the public trust. No Investment Officer may engage in an investment transaction except as provided under the terms of this policy and supporting procedures.

**Investment Committee**

The Center will establish an investment committee to provide guidance to Investment Officer.

**Investment Adviser**

The Center may engage the services of one or more external investment managers to assist in the management of the Center's investment portfolio in a manner consistent with the Center's objectives. Such external managers may be granted discretion to purchase and sell investment securities in accordance with this Investment Policy. Such managers must be registered under the Investment Advisers Act of 1940.

**VI. Authorized Financial Institutions, Depositories, and Broker/Dealers****1. *Authorized Financial Institutions, Depositories, and Broker/Dealers***

A list will be maintained of financial institutions and depositories authorized to provide investment services. In addition, a list will be maintained of approved security broker/dealers selected by conducting a process of due diligence. These may include "primary" dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule).

- A. The Investment Officer shall determine which financial institutions are authorized to provide investment services to Center. Institutions eligible to transact investment business with the Center include:
1. Primary government dealers as designated by the Federal Reserve Bank;
  2. Nationally or state-chartered banks;
  3. The Federal Reserve Bank; and,
  4. Direct issuers of securities eligible for purchase.
- B. Selection of financial institutions and broker/dealers authorized to engage in transactions with the Center shall be at the sole discretion of the Center.
- C. All broker/dealers who desire to become qualified for investment transactions must supply the following (as appropriate):
- Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines
  - Proof of FINRA certification
  - Proof of state registration

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- Completed broker/dealer questionnaire (not applicable to Certificate of Deposit counterparties)
  - Certification of having read and understood and agreeing to comply with the Center's investment policy.
  - Evidence of insurance coverage.
- D. All financial institutions who desire to become depositories must supply the following (as appropriate):
- Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines
  - Proof of state registration
  - Evidence of insurance coverage.
- E. A periodic review of the financial condition and registration of all qualified financial institutions and broker/dealers will be conducted by the Investment Officer.
2. *Minority, Emerging and Community Financial Institutions*  
From time to time, the Investment Officer may choose to invest in instruments offered by minority, emerging and community financial institutions. All terms and relationships will be fully disclosed prior to purchase and will be reported to the appropriate Center on a consistent basis and should be consistent with state or local law.
3. *Competitive Transactions*
- A. The Investment Officer shall obtain competitive bid information on all purchases of investment instruments purchased on the secondary market. A competitive bid can be executed through a bidding process involving at least three separate brokers/financial institutions or through the use of a nationally recognized trading platform.
- B. If the Center is offered a security for which there is no readily available competitive offering on the same specific issue, then the Investment Officer shall document quotations for comparable or alternative securities. When purchasing original issue instrumentality securities, no competitive offerings will be required as all dealers in the selling group offer those securities as the same original issue price.
- C. If the Center hires an investment adviser to provide investment management services, the adviser must provide documentation of competitive pricing execution on each transaction. The investment adviser will retain documentation and provide upon request.

## VI. Safekeeping and Custody

1. *Delivery vs. Payment*  
All trades of marketable securities will be executed (cleared and settled) on a delivery vs. payment (DVP) basis to ensure that securities are deposited in the Center's safekeeping institution prior to the release of funds.

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2. *Third-Party Safekeeping*  
Securities will be held by an independent third-party safekeeping institution selected by the Center. All securities will be evidenced by safekeeping receipts in the Center's name. The safekeeping institution will annually provide a copy of its most recent report on internal controls - Service Organization Control Reports (formerly 70, or SAS 70) prepared in accordance with the Statement on Standards for Attestation Engagements (SSAE) No. 16 (effective June 15, 2011.)
3. *Internal Controls*  
Management and the Investment Officer are responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Center are protected from loss or misuse, prevents the loss of public funds arising from fraud, employee error, and misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of the Center.

Specifics for the internal controls shall be documented in an investment document that shall be reviewed at a minimum of on an annual basis, by the Investment Officer, the Investment Committee, and updated as needed. Changes to the policy will be approved by the Board.

The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management. The internal controls shall address the following points at a minimum:

- Control of collusion
- Separation of transaction authority from accounting and recordkeeping
- Custodial safekeeping
- Avoidance of physical delivery securities
- Clear delegation of authority to subordinate staff members
- Written confirmation of transactions for investments and wire transfers
- Dual authorizations of wire transfers
- Staff training and
- Review, maintenance and monitoring of security procedures both manual and automated.

The external auditor shall provide to the Center's Governing Board an annual independent review to assure compliance with state law, policies and procedures as part of the annual financial audit.

## VIII. Suitable and Authorized Investments

1. *Investment Types and Credit Guidelines*  
Consistent with the GFOA Policy Statement on State and Local Laws Concerning Investment Practices, the following investments will be permitted by this policy and are those defined by

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state and local law where applicable. If additional types of securities are approved for investment by public funds by state statute, they will not be eligible for investment by the Center until this Policy has been amended and the amended version adopted by the governing body. Typical types of securities include:

- U.S. Treasury and other government obligations that carry the full faith and credit guarantee of the United States for the payment of principal and interest.
- Federal Agency or U.S. government sponsored enterprises (GSE) obligations, participations or other instruments
- Bankers' acceptances;
- Federally insured time deposits (Non-negotiable certificates of deposit) in state or federally chartered banks, savings and loans, or credit unions, provided that:
  - a. The amount per institution is limited to the maximum covered under federal insurance;
- **Time deposits (Non-negotiable certificates of deposit)** in state or federally chartered banks, savings and loans, or credit unions in excess of insured amounts which are fully collateralized with securities in accordance with state law
- **Negotiable certificates of deposit (NCDs)**
- **Commercial** paper, rated in the highest tier (e.g., A-1, P-1, F-1, or D-1 or higher) by a nationally recognized statistical rating organization;
- Investment-grade obligations of state, provincial and local governments and public authorities;
- Fully collateralized Repurchase agreements collateralized in compliance with this Policy, governed by a SIFMA Master Repurchase Agreement and with a maximum maturity. Capital project funds may be invested in a single flex repurchase agreement with a maximum stated maturity that shall be matched to the expenditure plan;
- SEC registered money market mutual funds; and
- Local government investment pools.

**IMPORTANT NOTE:** If the credit rating of a security is subsequently downgraded below the minimum rating level for a new investment of that security, the Investment Officer shall evaluate the downgrade on a case-by-case basis in order to determine if the security should be held or sold. The Investment Officer will apply the general objectives of safety, liquidity, yield and legality to make the decision.

2. *Collateralization*

Where allowed or required by state law and in accordance with full collateralization will be required on all demand deposit accounts, including checking accounts and negotiable (as authorized by respective state statutes) and non-negotiable certificates of deposit.

**Authorized Collateral**

Acceptable collateral for bank deposits and repurchase agreements shall include only:

- obligations of the U.S. Government, its agencies and GSEs, including mortgage

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- backed securities
- Obligations of any state, city, county or authority rated at least AA by two nationally recognized statistical rating organizations.

**IX. Investment Parameters**

*1. Mitigating credit risk in the portfolio*

Credit risk is the risk that a security or a portfolio will lose some or all of its value due to a real or perceived change in the ability of the issuer to repay its debt. The Center shall mitigate credit risk by adopting the following:

*A. Diversification*

It is the policy of the Center to diversify its investment portfolios. To eliminate risk of loss resulting from the over-concentration of assets in a specific maturity, issuer, or class of securities, assets in all Center funds shall be diversified by maturity, issuer, and class of security. Diversification strategies shall be determined and revised periodically by the investment committee/investment officer for all funds.

**Diversification Constraints on Total Holdings (Refer to applicable State Statutes or other legal guidelines):**

	Maximum % Holdings
<b>Issuer Type</b>	<b>None</b>
<b>US Treasury Obligations</b>	<b>None</b>
<b>US Agency (GSE) Securities</b>	<b>None</b>
<b>LGIP</b>	<b>None</b>
<b>Bankers' Acceptances</b>	<b>40%</b>
<b>Commercial Paper</b>	<b>25%</b>
<b>Negotiable Certificates of Deposit</b>	<b>30%</b>
<b>Non-Negotiable Certificates of Deposit</b>	<b>None</b>
<b>Repurchase Agreements</b>	<b>20%</b>
<b>Municipal Bonds</b>	<b>None</b>

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Due to fluctuations in the aggregate surplus funds balance, maximum percentages for a particular issuer or investment type may be exceeded at a point in time subsequent to the purchase of a particular issuer or investment type. Securities need not be liquidated to realign the portfolio; however, consideration should be given to this matter when future purchases are made to ensure that appropriate diversification is maintained.

*A. Mitigating market risk in the portfolio*

Market risk is the risk that the portfolio value will fluctuate due to changes in the general level of interest rates. The Center recognizes that, over time, longer-term/core portfolios have the potential to achieve higher returns. On the other hand, longer-term portfolios have higher volatility of return. The Center shall mitigate market risk by providing adequate liquidity for short-term cash needs, and by making longer-term investments only with funds that are not needed for current cash flow purposes. The Center further recognizes that certain types of securities, including variable rate securities, securities with principal paydowns prior to maturity, and securities with embedded options, will affect the market risk profile of the portfolio differently in different interest rate environments. The Center, therefore, adopts the following strategies to control and mitigate its exposure to market risk:

- The Center shall maintain a minimum of three months of budgeted operating expenditures in short term investments to provide sufficient liquidity for expected disbursements;
- The maximum percent of callable securities in the portfolio shall be 15%;
- The maximum stated final maturity of individual securities in the portfolio shall be five years, except as otherwise stated in this policy; and,
- Liquidity funds will be held in investments maturing one year and shorter.
- Longer term/Core funds will be defined as the funds in excess of liquidity requirements. The investments in this portion of the portfolio will have maturities between 1 day and 5 years and will be only invested in higher quality and liquid securities.
- The duration of the portfolio shall at all times be approximately equal to the duration (plus or minus 10%) of a Market Benchmark Index selected by the Center based on the Center's investment objectives, constraints and risk tolerances. The Center's current Benchmark shall be documented in an investments procedures document.
  - i) Exception to 5-year maturity maximum: Reserve or Capital Improvement Project monies may be invested in securities exceeding five (5) years if the maturities of such investments are made to coincide as nearly as practicable with the expected use of the funds.
  - ii) Due to fluctuations in the aggregate surplus funds balance, maximum percentages for a particular issuer or investment type may

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be exceeded at a point in time subsequent to the purchase of a particular issuer or investment type may be exceeded at a point in time subsequent to the purchase of a particular security. Securities need not be liquidated to realign the portfolio; however, consideration should be given to this matter when future purchases are made.

#### **X. Performance Standards/ Evaluation**

The Center's cash management portfolio shall be designed with the objective of regularly meeting or exceeding a selected performance benchmark, which could be the average return on three-month U.S. Treasury bills, the state investment pool, or the average rate of Federal funds. These indices are considered benchmarks for lower risk investment transactions and therefore comprise a minimum standard for the portfolio's rate of return.

#### **XI. Reporting/Disclosure**

1. *Methods*

The Investment Officer shall submit quarterly an investment report that summarizes recent market conditions, economic developments and anticipated investment conditions. The report shall summarize the investment strategies employed in the most recent quarter, and describe the portfolio in terms of investment securities, maturities, risk characteristics and other features. The report shall explain the quarter's total investment return and compare the return with budgetary expectations. The report shall include an appendix that discloses all transactions during the past quarter: The report shall be in compliance with state law and shall be distributed to the investment committee and others as required by law.

Each monthly, quarterly and annual report shall indicate any areas of policy concern and suggested or planned revision of investment strategies. Copies shall be transmitted to the independent auditor. Within 40 days of the end of the fiscal year, the Investment Officer shall present a comprehensive annual report on the investment program and investment activity to the Investment Committee and the Governing Board. The annual report shall include 12-month and separate quarterly comparisons of return, with an immediate prior year comparison and shall suggest policies and improvements that might be made in the investment program. Alternatively, this report may be included within the Center's annual Comprehensive Annual Financial Report.

#### **XIII. Policy Considerations**

1. *Exemption*

Any investment currently held that does not meet the guidelines of this policy shall be exempted from the requirements of this policy. At maturity or liquidation, such monies shall be reinvested only as provided by this policy.

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2. *Amendments*

This policy shall be reviewed on an annual basis. Any changes must be approved by the investment officer and any other appropriate authority, as well as the individuals charged with maintaining internal controls.

**XIV. Approval of Investment Policy**

The investment policy and any modifications to that policy shall be formally approved and adopted by the governing body of the Center.

**XV. Miscellaneous**

1. *List of Attachments*

The following documents are attached to this policy:

- CA Gov't Code §53601
- Glossary

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**CA Gov't Code § 53601 *et seq***

53601. This section shall apply to a local agency that is a city, a district, or other local agency that does not pool money in deposits or investments with other local agencies, other than local agencies that have the same governing body. However, Section 53635 shall apply to all local agencies that pool money in deposits or investments with other local agencies that have separate governing bodies. The legislative body of a local agency having moneys in a sinking fund or moneys in its treasury not required for the immediate needs of the local agency may invest any portion of the moneys that it deems wise or expedient in those investments set forth below. A local agency purchasing or obtaining any securities prescribed in this section, in a negotiable, bearer, registered, or nonregistered format, shall require delivery of the securities to the local agency, including those purchased for the agency by financial advisers, consultants, or managers using the agency's funds, by book entry, physical delivery, or by third-party custodial agreement. The transfer of securities to the counterparty bank's customer book entry account may be used for book entry delivery.

For purposes of this section, "counterparty" means the other party to the transaction. A counterparty bank's trust department or separate safekeeping department may be used for the physical delivery of the security if the security is held in the name of the local agency. Where this section specifies a percentage limitation for a particular category of investment, that percentage is applicable only at the date of purchase. Where this section does not specify a limitation on the term or remaining maturity at the time of the investment, no investment shall be made in any security, other than a security underlying a repurchase or reverse repurchase agreement or securities lending agreement authorized by this section, that at the time of the investment has a term remaining to maturity in excess of five years, unless the legislative body has granted express authority to make that investment either specifically or as a part of an investment program approved by the legislative body no less than three months prior to the investment:

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(a) Bonds issued by the local agency, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by the local agency or by a department, board, agency, or authority of the local agency.

(b) United States Treasury notes, bonds, bills, or certificates of indebtedness, or those for which the faith and credit of the United States are pledged for the payment of principal and interest.

(c) Registered state warrants or treasury notes or bonds of this state, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by the state or by a department, board, agency, or authority of the state.

(d) Registered treasury notes or bonds of any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state or by a department, board, agency, or authority of any of the other 49 states, in addition to California.

(e) Bonds, notes, warrants, or other evidences of indebtedness of a local agency within this state, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by the local agency, or by a department, board, agency, or authority of the local agency.

(f) Federal agency or United States government-sponsored enterprise obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies or United States government-sponsored enterprises.

(g) Bankers' acceptances otherwise known as bills of exchange or time drafts that are drawn on and accepted by a commercial bank. Purchases of bankers' acceptances shall not exceed 180 days' maturity or 40 percent of the agency's moneys that may be invested pursuant to this section. However, no more than 30 percent of the agency's moneys may be invested in the bankers' acceptances of any one commercial bank pursuant to this section.

This subdivision does not preclude a municipal utility district from investing moneys in its treasury in a manner authorized by the Municipal Utility District Act (Division 6 (commencing with Section 11501) of the Public Utilities Code).

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(h) Commercial paper of "prime" quality of the highest ranking or of the highest letter and number rating as provided for by a nationally recognized statistical rating organization (NRSRO). The entity that issues the commercial paper shall meet all of the following conditions in either paragraph (1) or (2):

(1) The entity meets the following criteria:

(A) Is organized and operating in the United States as a general corporation.

(B) Has total assets in excess of five hundred million dollars (\$500,000,000).

(C) Has debt other than commercial paper, if any, that is rated "A" or higher by an NRSRO.

(2) The entity meets the following criteria:

(A) Is organized within the United States as a special purpose corporation, trust, or limited liability company.

(B) Has programwide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond.

(C) Has commercial paper that is rated "A-1" or higher, or the equivalent, by an NRSRO.

Eligible commercial paper shall have a maximum maturity of 270 days or less. Local agencies, other than counties or a city and county, may invest no more than 25 percent of their moneys in eligible commercial paper. Local agencies, other than counties or a city and county, may purchase no more than 10 percent of the outstanding commercial paper of any single issuer. Counties or a city and county may invest in commercial paper pursuant to the concentration limits in subdivision (a) of Section 53635.

(i) Negotiable certificates of deposit issued by a nationally or state-chartered bank, a savings association or a federal association (as defined by Section 5102 of the Financial Code), a state or federal credit union, or by a federally licensed or state-licensed branch of a foreign bank. Purchases of negotiable certificates of deposit shall not exceed 30 percent of the agency's moneys that may be invested pursuant to this section. For purposes of this section, negotiable certificates of deposit do not come within Article 2 (commencing with Section 53630), except that the amount so invested shall be subject to the limitations of Section 53638. The legislative

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body of a local agency and the treasurer or other official of the local agency having legal custody of the moneys are prohibited from investing local agency funds, or funds in the custody of the local agency, in negotiable certificates of deposit issued by a state or federal credit union if a member of the legislative body of the local agency, or a person with investment decisionmaking authority in the administrative office manager's office, budget office, auditor-controller's office, or treasurer's office of the local agency also serves on the board of directors, or any committee appointed by the board of directors, or the credit committee or the supervisory committee of the state or federal credit union issuing the negotiable certificates of deposit.

(j) (1) Investments in repurchase agreements or reverse repurchase agreements or securities lending agreements of securities authorized by this section, as long as the agreements are subject to this subdivision, including the delivery requirements specified in this section.

(2) Investments in repurchase agreements may be made, on an investment authorized in this section, when the term of the agreement does not exceed one year. The market value of securities that underlie a repurchase agreement shall be valued at 102 percent or greater of the funds borrowed against those securities and the value shall be adjusted no less than quarterly. Since the market value of the underlying securities is subject to daily market fluctuations, the investments in repurchase agreements shall be in compliance if the value of the underlying securities is brought back up to 102 percent no later than the next business day.

(3) Reverse repurchase agreements or securities lending agreements may be utilized only when all of the following conditions are met:

(A) The security to be sold using a reverse repurchase agreement or securities lending agreement has been owned and fully paid for by the local agency for a minimum of 30 days prior to sale.

(B) The total of all reverse repurchase agreements and securities lending agreements on investments owned by the local agency does not exceed 20 percent of the base value of the portfolio.

(C) The agreement does not exceed a term of 92 days, unless the agreement includes a written codicil guaranteeing a minimum earning

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or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement and the final maturity date of the same security.

(D) Funds obtained or funds within the pool of an equivalent amount to that obtained from selling a security to a counterparty using a reverse repurchase agreement or securities lending agreement shall not be used to purchase another security with a maturity longer than 92 days from the initial settlement date of the reverse repurchase agreement or securities lending agreement, unless the reverse repurchase agreement or securities lending agreement includes a written codicil guaranteeing a minimum earning or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement and the final maturity date of the same security.

(4) (A) Investments in reverse repurchase agreements, securities lending agreements, or similar investments in which the local agency sells securities prior to purchase with a simultaneous agreement to repurchase the security may be made only upon prior approval of the governing body of the local agency and shall be made only with primary dealers of the Federal Reserve Bank of New York or with a nationally or state-chartered bank that has or has had a significant banking relationship with a local agency.

(B) For purposes of this chapter, "significant banking relationship" means any of the following activities of a bank:

(i) Involvement in the creation, sale, purchase, or retirement of a local agency's bonds, warrants, notes, or other evidence of indebtedness.

(ii) Financing of a local agency's activities.

(iii) Acceptance of a local agency's securities or funds as deposits.

(5) (A) "Repurchase agreement" means a purchase of securities by the local agency pursuant to an agreement by which the counterparty seller will repurchase the securities on or before a specified date and for a specified amount and the counterparty will deliver the underlying securities to the local agency by book entry, physical delivery, or by third-party custodial agreement. The transfer of underlying securities to the counterparty bank's customer book-entry

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account may be used for book-entry delivery.

(B) "Securities," for purposes of repurchase under this subdivision, means securities of the same issuer, description, issue date, and maturity.

(C) "Reverse repurchase agreement" means a sale of securities by the local agency pursuant to an agreement by which the local agency will repurchase the securities on or before a specified date and includes other comparable agreements.

(D) "Securities lending agreement" means an agreement under which a local agency agrees to transfer securities to a borrower who, in turn, agrees to provide collateral to the local agency. During the term of the agreement, both the securities and the collateral are held by a third party. At the conclusion of the agreement, the securities are transferred back to the local agency in return for the collateral.

(E) For purposes of this section, the base value of the local agency's pool portfolio shall be that dollar amount obtained by totaling all cash balances placed in the pool by all pool participants, excluding any amounts obtained through selling securities by way of reverse repurchase agreements, securities lending agreements, or other similar borrowing methods.

(F) For purposes of this section, the spread is the difference between the cost of funds obtained using the reverse repurchase agreement and the earnings obtained on the reinvestment of the funds.

(k) Medium-term notes, defined as all corporate and depository institution debt securities with a maximum remaining maturity of five years or less, issued by corporations organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States. Notes eligible for investment under this subdivision shall be rated "A" or better by an NRSRO. Purchases of medium-term notes shall not include other instruments authorized by this section and may not exceed 30 percent of the agency's moneys that may be invested pursuant to this section.

(l) (1) Shares of beneficial interest issued by diversified management companies that invest in the securities and obligations as authorized by subdivisions (a) to (k), inclusive, and subdivisions

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(m) to (o), inclusive, and that comply with the investment restrictions of this article and Article 2 (commencing with Section 53630). However, notwithstanding these restrictions, a counterparty to a reverse repurchase agreement or securities lending agreement is not required to be a primary dealer of the Federal Reserve Bank of New York if the company's board of directors finds that the counterparty presents a minimal risk of default, and the value of the securities underlying a repurchase agreement or securities lending agreement may be 100 percent of the sales price if the securities are marked to market daily.

(2) Shares of beneficial interest issued by diversified management companies that are money market funds registered with the Securities and Exchange Commission under the Investment Company Act of 1940 (15 U.S.C. Sec. 80a-1 et seq.).

(3) If investment is in shares issued pursuant to paragraph (1), the company shall have met either of the following criteria:

(A) Attained the highest ranking or the highest letter and numerical rating provided by not less than two NRSROs.

(B) Retained an investment adviser registered or exempt from registration with the Securities and Exchange Commission with not less than five years' experience investing in the securities and obligations authorized by subdivisions (a) to (k), inclusive, and subdivisions (m) to (o), inclusive, and with assets under management in excess of five hundred million dollars (\$500,000,000).

(4) If investment is in shares issued pursuant to paragraph (2), the company shall have met either of the following criteria:

(A) Attained the highest ranking or the highest letter and numerical rating provided by not less than two NRSROs.

(B) Retained an investment adviser registered or exempt from registration with the Securities and Exchange Commission with not less than five years' experience managing money market mutual funds with assets under management in excess of five hundred million dollars (\$500,000,000).

(5) The purchase price of shares of beneficial interest purchased pursuant to this subdivision shall not include commission that the companies may charge and shall not exceed 20 percent of the agency's moneys that may be invested pursuant to this section. However, no

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more than 10 percent of the agency's funds may be invested in shares of beneficial interest of any one mutual fund pursuant to paragraph (1).

(m) Moneys held by a trustee or fiscal agent and pledged to the payment or security of bonds or other indebtedness, or obligations under a lease, installment sale, or other agreement of a local agency, or certificates of participation in those bonds, indebtedness, or lease installment sale, or other agreements, may be invested in accordance with the statutory provisions governing the issuance of those bonds, indebtedness, or lease installment sale, or other agreement, or to the extent not inconsistent therewith or if there are no specific statutory provisions, in accordance with the ordinance, resolution, indenture, or agreement of the local agency providing for the issuance.

(n) Notes, bonds, or other obligations that are at all times secured by a valid first priority security interest in securities of the types listed by Section 53651 as eligible securities for the purpose of securing local agency deposits having a market value at least equal to that required by Section 53652 for the purpose of securing local agency deposits. The securities serving as collateral shall be placed by delivery or book entry into the custody of a trust company or the trust department of a bank that is not affiliated with the issuer of the secured obligation, and the security interest shall be perfected in accordance with the requirements of the Uniform Commercial Code or federal regulations applicable to the types of securities in which the security interest is granted.

(o) A mortgage passthrough security, collateralized mortgage obligation, mortgage-backed or other pay-through bond, equipment lease-backed certificate, consumer receivable passthrough certificate, or consumer receivable-backed bond of a maximum of five years' maturity. Securities eligible for investment under this subdivision shall be issued by an issuer having an "A" or higher rating for the issuer's debt as provided by an NRSRO and rated in a rating category of "AA" or its equivalent or better by an NRSRO. Purchase of securities authorized by this subdivision may not exceed 20 percent of the agency's surplus moneys that may be invested pursuant to this section.

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(p) Shares of beneficial interest issued by a joint powers authority organized pursuant to Section 6509.7 that invests in the securities and obligations authorized in subdivisions (a) to (o), inclusive. Each share shall represent an equal proportional interest in the underlying pool of securities owned by the joint powers authority. To be eligible under this section, the joint powers authority issuing the shares shall have retained an investment adviser that meets all of the following criteria:

(1) The adviser is registered or exempt from registration with the Securities and Exchange Commission.

(2) The adviser has not less than five years of experience investing in the securities and obligations authorized in subdivisions (a) to (o), inclusive.

(3) The adviser has assets under management in excess of five hundred million dollars (\$500,000,000).

53601.1. The authority of a local agency to invest funds pursuant to Section 53601 includes, in addition thereto, authority to invest in financial futures or financial option contracts in any of the investment categories enumerated in that section.

53601.2. As used in this article, "corporation" includes a limited liability company.

53601.5. The purchase by a local agency of any investment authorized pursuant to Section 53601 or 53601.1, not purchased directly from the issuer, shall be purchased either from an institution licensed by the state as a broker-dealer, as defined in Section 25004 of the Corporations Code, or from a member of a federally regulated securities exchange, from a national or state-chartered bank, from a savings association or federal

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association (as defined by Section 5102 of the Financial Code) or from a brokerage firm designated as a primary government dealer by the Federal Reserve bank.

53601.6. (a) A local agency shall not invest any funds pursuant to this article or pursuant to Article 2 (commencing with Section 53630) in inverse floaters, range notes, or mortgage-derived, interest-only strips.

(b) A local agency shall not invest any funds pursuant to this article or pursuant to Article 2 (commencing with Section 53630) in any security that could result in zero interest accrual if held to maturity. However, a local agency may hold prohibited instruments until their maturity dates. The limitation in this subdivision shall not apply to local agency investments in shares of beneficial interest issued by diversified management companies registered under the Investment Company Act of 1940 (15 U.S.C. Sec. 80a-1 et seq.) that are authorized for investment pursuant to subdivision (l) of Section 53601.

53601.8. Notwithstanding Section 53601 or any other provision of this code, a local agency that has the authority under law to invest funds, at its discretion, may invest a portion of its surplus funds in certificates of deposit at a commercial bank, savings bank, savings and loan association, or credit union that uses a private sector entity that assists in the placement of certificates of deposit, provided that the purchases of certificates of deposit pursuant to this section, Section 53635.8, and subdivision (i) of Section 53601 do not, in total, exceed 30 percent of the agency's funds that may be invested for this purpose. The following conditions shall apply:

(a) The local agency shall choose a nationally or state chartered commercial bank, savings bank, savings and loan association, or credit union in this state to invest the funds, which shall be known

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as the "selected" depository institution.

(b) The selected depository institution may submit the funds to a private sector entity that assists in the placement of certificates of deposit with one or more commercial banks, savings banks, savings and loan associations, or credit unions that are located in the United States, for the local agency's account.

(c) The full amount of the principal and the interest that may be accrued during the maximum term of each certificate of deposit shall at all times be insured by the Federal Deposit Insurance Corporation or the National Credit Union Administration.

(d) The selected depository institution shall serve as a custodian for each certificate of deposit that is issued with the placement service for the local agency's account.

(e) At the same time the local agency's funds are deposited and the certificates of deposit are issued, the selected depository institution shall receive an amount of deposits from other commercial banks, savings banks, savings and loan associations, or credit unions that, in total, are equal to, or greater than, the full amount of the principal that the local agency initially deposited through the selected depository institution for investment.

(f) Notwithstanding subdivisions (a) to (e), inclusive, no credit union may act as a selected depository institution under this section or Section 53635.8 unless both of the following conditions are satisfied:

(1) The credit union offers federal depository insurance through the National Credit Union Administration.

(2) The credit union is in possession of written guidance or other written communication from the National Credit Union Administration authorizing participation of federally insured credit unions in one or more certificate of deposit placement services and affirming that the moneys held by those credit unions while participating in a deposit placement service will at all times be insured by the federal government.

(g) It is the intent of the Legislature that nothing in this section shall restrict competition among private sector entities that provide placement services pursuant to this section.

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**Glossary**

**Bankers'** Bankers' acceptances, if the bankers' acceptances are: (i) Guaranteed by, and

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<b>Acceptances</b>	<p>carried on the books of, a qualified financial institution; (ii) Eligible for discount by the Federal Reserve System; and (iii) Issued by a qualified financial institution whose short-term letter of credit rating is rated in the highest category by one or more nationally recognized statistical rating organizations.</p> <p>For the purposes of this paragraph, “qualified financial institution” means: A financial institution that is located and licensed to do banking business in the State; or a financial institution that is wholly owned by a financial holding company or a bank holding company that owns a financial institution that is located and licensed to do banking business in the State of California.</p>
<b>Certificates of Deposit/Bank Deposit/Savings Accounts</b>	<p>Time deposit open accounts, certificates of deposit and savings accounts in insured institutions as defined in State Statute, in credit unions as defined in State statute or in federal credit unions, if the institution or credit union maintains a head office or a branch in this state.</p>
<b>Commercial Paper</b>	<p>Commercial Paper* that is rated A1/P1 and has long term bonds which have a minimum rating of AA- by Standard and Poor’s and Aa3 by Moody’s</p>
<b>Corporate Indebtedness</b>	<p>Corporate Indebtedness* that has a minimum long term debt rating of AA- rated by Standard and Poor’s and a Aa3 rating by Moody’s and must be rated on the settlement date P-1 or Aa or better by Moody’s Investors Service or A-1 or AA or better by Standard &amp; Poor’s Corporation or equivalent rating by any nationally recognized statistical rating organization.</p>
<b>GSE – Agency Obligations</b>	<p>US Government Agencies, Government Sponsored Enterprises (<i>GSEs</i>), Corporations or Instrumentalities of the US Government – Federal Instrumentality Securities include, but are not limited to Federal National Mortgage Association (<i>FNMA</i>), the Federal Home Loan Mortgage Corporation (<i>FHLMC</i>), Federal Home Loan Banks (<i>FHLB</i>), and the Federal Farm Credit Bureau (FFCB). (State Statute)</p>
<b>Local Government Investment Pool</b>	<p>State treasurer’s local short-term investment fund up to the statutory limit per state statute</p>
<b>Municipal Obligations</b>	<p>Lawfully issued debt obligations of the agencies and instrumentalities of the State of California and its political subdivisions that have a long-term rating of A or an equivalent rating or better or are rated on the settlement date in the highest category for short-term municipal debt by a nationally recognized statistical rating organization.</p>

**SECTION:** Finance**POLICY NUMBER:** INITIAL**DATE PREPARED:** 11/14/2013**LAST DATE REVISED:** N/A**Repurchase Agreements**

An agreement with a approved broker/dealer that provides for sell and simultaneous purchase of a allowable collateral security. The difference in the sales and purchase price is the earning rate on the agreement. A master repurchase agreement must be in place with the approved broker dealer.

**TLGP Debt Obligations**

Senior unsecured debt obligations guaranteed by the Federal Deposit Insurance Corporation under the Temporary Liquidity Guarantee Program (TLGP) or other federal government guaranteed programs; Eligible debt obligations must carry the full faith and credit of the United States Government.

**US Treasury Obligation**

Direct obligations of the United States Treasury whose payment is guaranteed by the United States. (State Statue Note)



# *Sacramento Regional Fire/EMS Communications Center*

*10230 Systems Parkway, Sacramento, CA 95827-3006  
(916) 228-3070 - Fax (916) 228-3079*

## **RESOLUTION #11-17**

### **RESOLUTION FIXING THE EMPLOYER'S CONTRIBUTION UNDER THE PUBLIC EMPLOYEES' MEDICAL AND HOSPITAL CARE ACT**

- WHEREAS, (1) Government Code Section 22892(a) provides that a local agency contracting under the Public Employees' Medical and Hospital Care Act shall fix the amount of the employer's contribution at an amount not less than the amount required under Section 22892(b)(1) of the Act, and
- WHEREAS, (2) Sacramento Regional Public Safety Communications Center (SRFECC) is a local agency contracting under the Act; now, therefore be it
- RESOLVED, (a) That the SRFECC's contribution for each employee or annuitant shall be the amount necessary to pay for his/her enrollment, in a health benefits plan or plans up to a maximum of Six Hundred and Ninety Five Dollars and Eleven Cents (\$695.11) per month for employees or annuitants enrolled in self alone coverage. One Thousand Three Hundred Dollars (\$1300.00) per month for an employee or annuitant enrolled in self and one dependent coverage, and One Thousand Three Hundred Dollars (\$1300.00) per month for an employee or annuitant enrolled in self and two or more dependents coverage, plus administrative fees and Contingency Reserve Fund Assessments.
- RESOLVED, (b) That SRFECC has fully complied with any and all applicable provisions of Government Code Section 7507 in electing the benefit set forth above.

Adopted at the regular/special meeting of the Governing Board of the Sacramento Regional Fire/EMS Communications Center in Sacramento this 28th day of June, 2016.

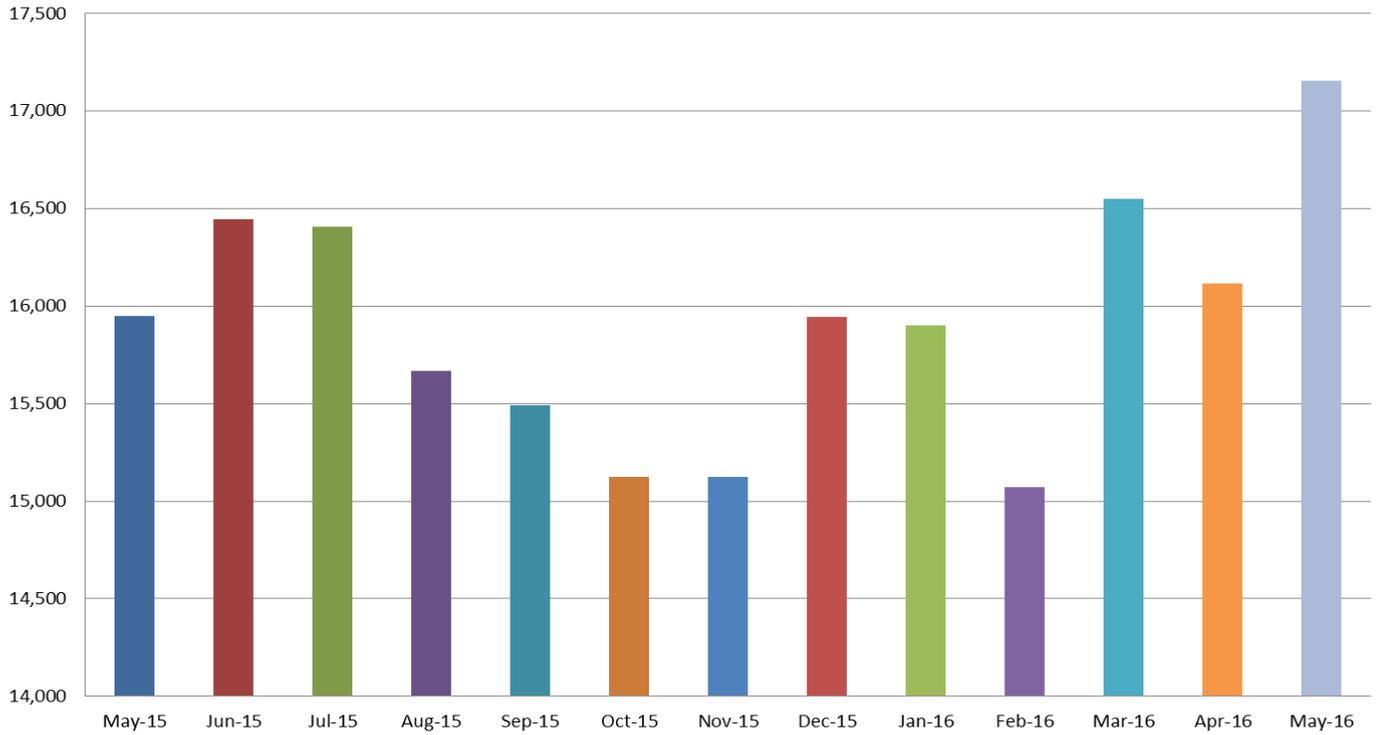
Signed: \_\_\_\_\_  
(Ron Phillips, Chairperson)

Attest: \_\_\_\_\_  
(Janice Parker, Clerk of the Board)

# CAD Incidents – May, 2016

Total number of CAD incidents entered for May, 2016: 17,156

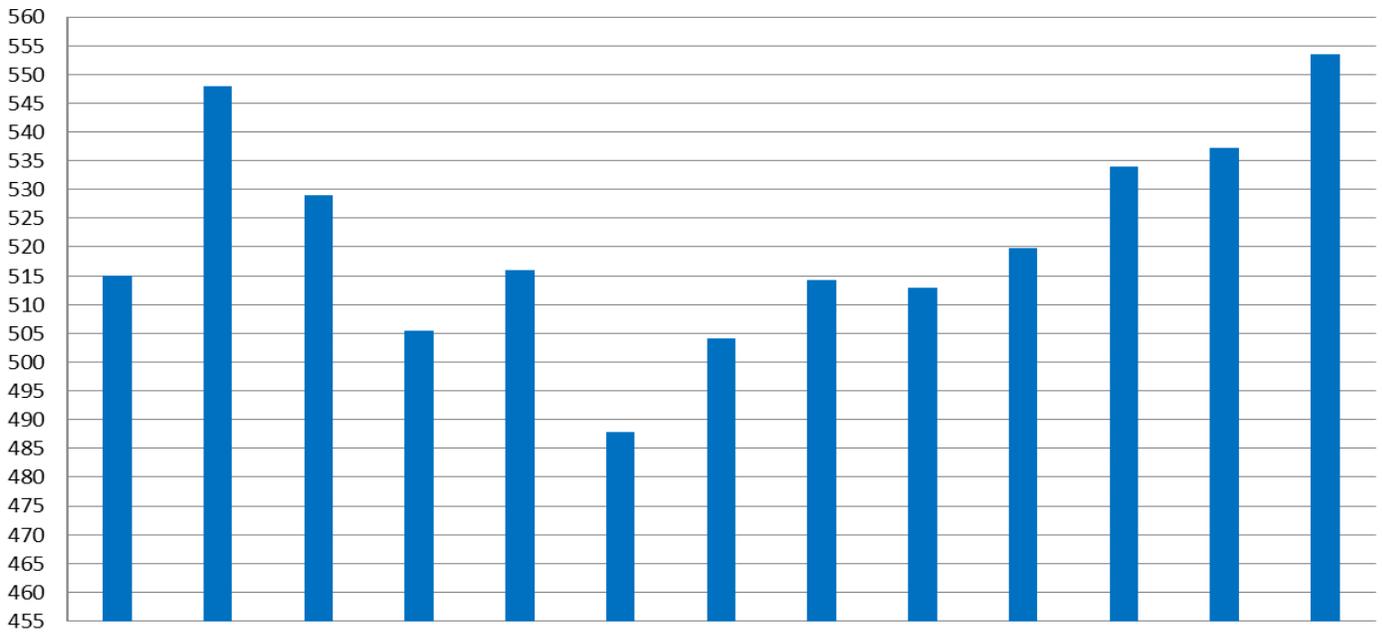
## Incidents Processed



	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16
Incidents Processed	15,950	16,447	16,407	15,668	15,493	15,125	15,122	15,944	15,902	15,072	16,552	16,118	17,156

Average number of CAD incidents entered per day for May, 2016: 553

## Average Number of Incidents Per Day



	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16
Average Per Day	515	548	529	505	516	488	504	514	513	520	534	537	553

## SRFECC Telephony Performance Measure May, 2016

The following data is the telephony performance measures for the Sacramento Regional Fire/EMS Communications Center (SRFECC) during the month of May, 2016 for all incoming and outgoing calls to and from the Center on 9-1-1 lines, Seven-Digit Emergency (7DE) lines, Allied Agencies (i.e. Sacramento Police Dept.), Alarm Company lines, as well as Seven-Digit Administrative lines.

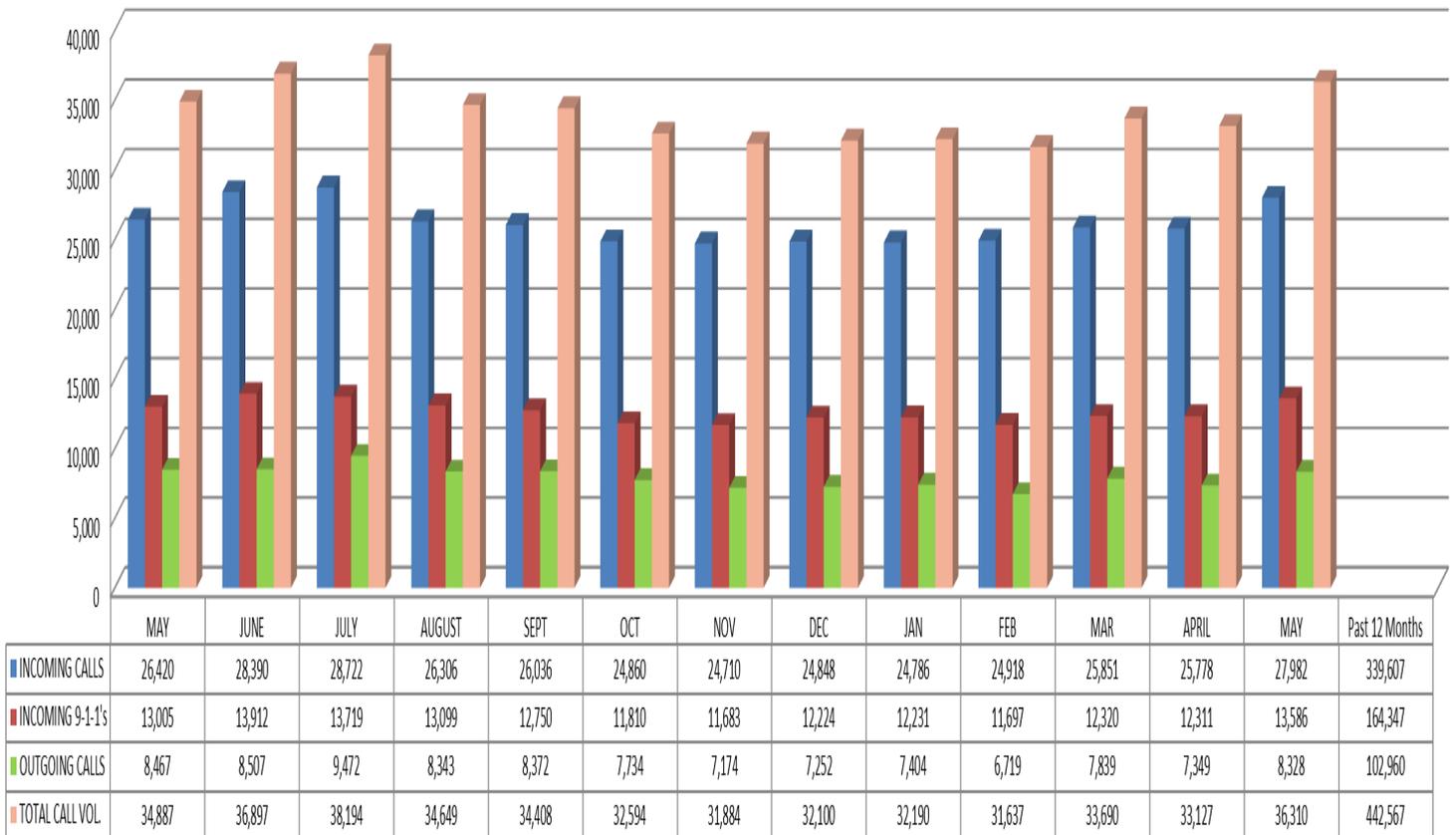
### Summary of Information

During the month of May, 2016 dispatch staff processed **27,982** incoming calls and **8,328** outgoing calls for a total call volume of **36,310**.

### Detailed Breakdown of Information

- ***Incoming 9-1-1 lines: 13,586.***
- ***“Seven-Digit” Emergency lines (7DE): 5,178.***
- ***Allied Agency/Alarm Companies: 3,446.***
- ***Non-Emergency/Administrative (7DA) lines: 5,772.***

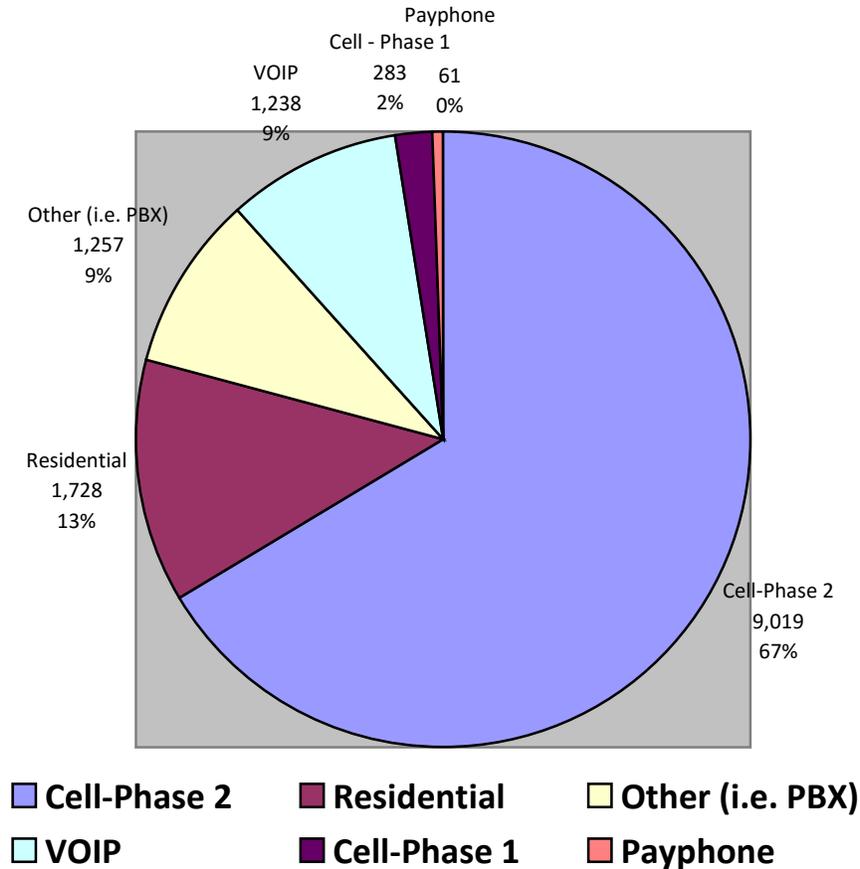
**Telephony Performance Measure - Past 12 Months - 2015/2016**



# SRFECC Telephony Performance Measure May, 2016

The following chart represents incoming call distribution according to class of service (i.e. Cell-Phase 2, Residential, etc.) for the 12,311 incoming 9-1-1 calls.

**INCOMING 9-1-1 CALL DISTRIBUTION - May, 2016**




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## Answering Standard: NFPA 1221 – 2013 Edition

According to NFPA 1221–2013 ed., Chp. 7, Sec. 7.4–Operating Procedures:

**Rule 7.4.1:** *“Ninety-five percent of alarms received on emergency lines shall be answered within 15 seconds, and 99 percent of alarms shall be answered within 40 seconds.”*

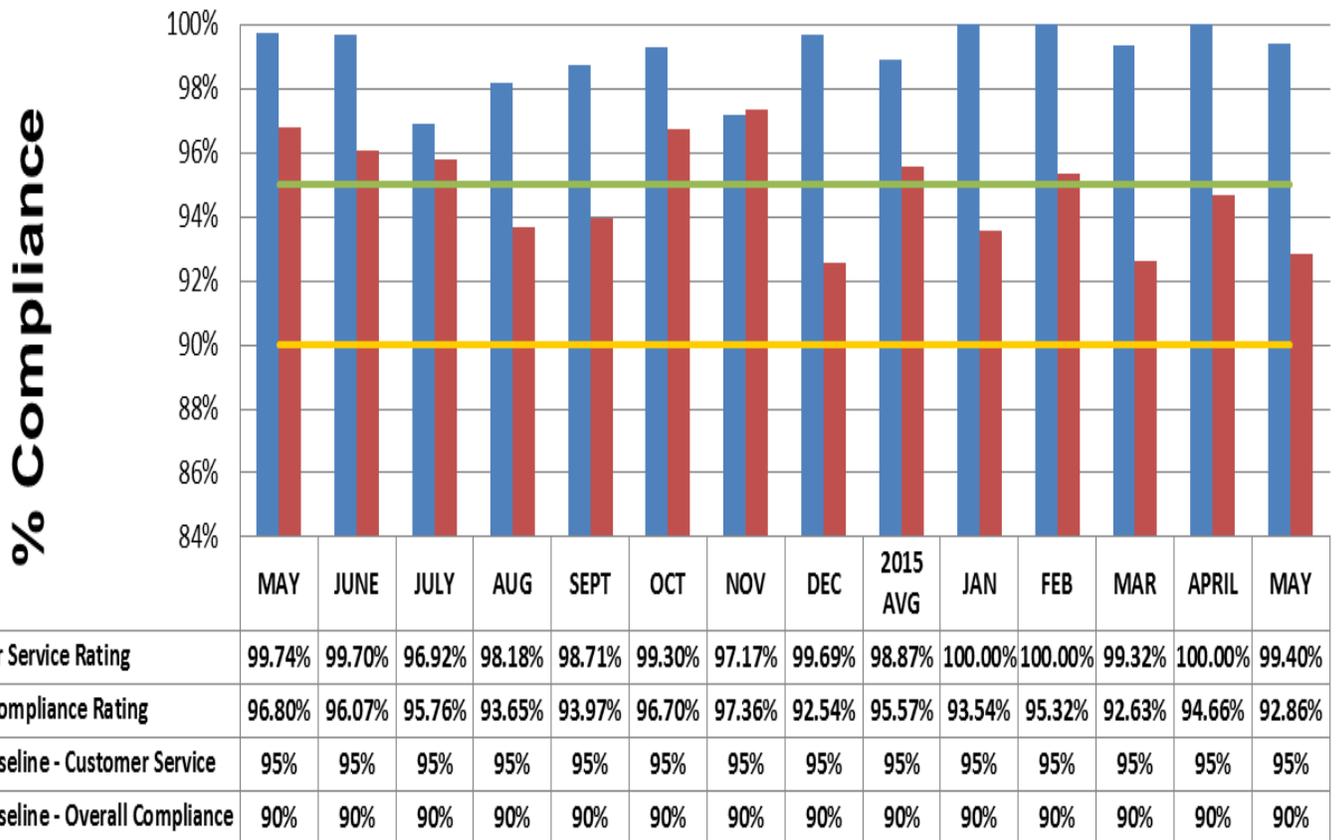
Utilizing the measure recommended by NFPA 1221-2013 ed. that all calls received on emergency lines shall be answered within 15 seconds 95% of the time and 99% percent of emergency lines shall be answered within 40 seconds –

In May, the dispatch team answered all calls on emergency lines within 15 seconds **96.50%** of the time and answered within 40 seconds **99.61%**. Thus, the dispatch team exceeded both NFPA answering standards in May.

## Emergency Medical Dispatching (EMD) Compliance Scores

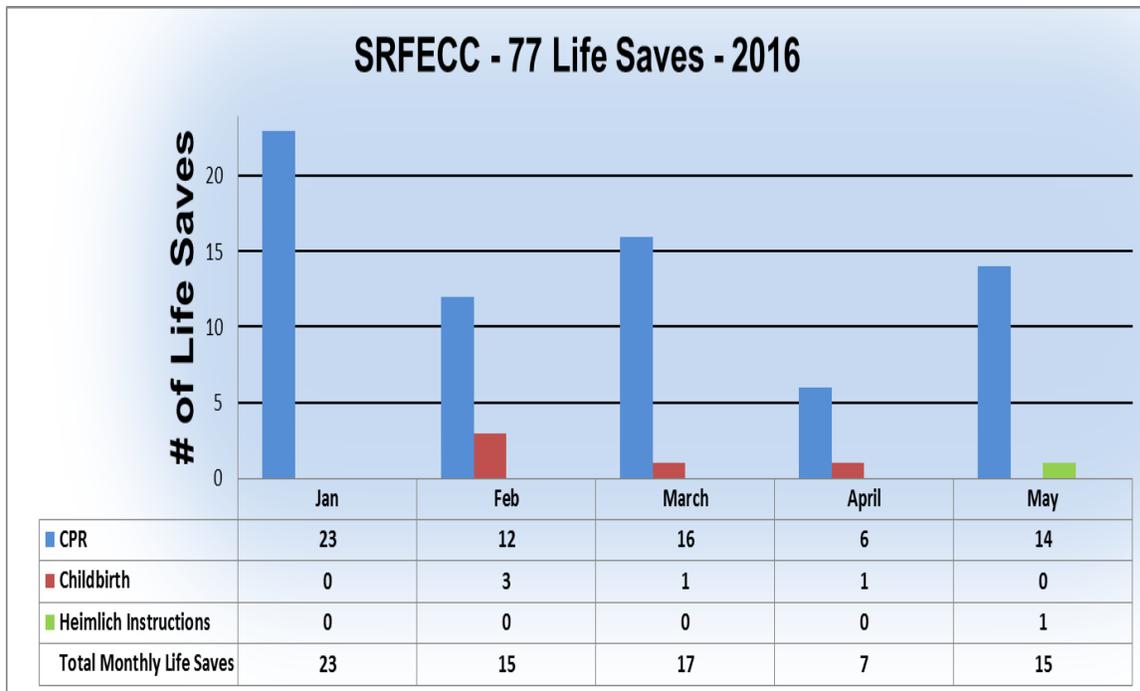
- Customer Service Compliance Average\* (Baseline Requirement of 95%)
  - Customer Service Compliance Average for **May, 2016: 99.40%**
  - Overall – Customer Service Compliance Average for **2016: 99.69%**
  
- Total Compliance Average\* (Baseline Requirement of 90%)
  - Total Compliance Average for **May, 2016: 92.86%**
  - Overall – Total Compliance Average for **2016: 94.08%**

### International Academy of Emergency Dispatch Compliance Rating - 2015/2016



*Academy. Per IAED standards, the Quality Improvement Standards report requires a consistent, cumulative MPDS incident case review of at or above the stated baseline percentages.*

## Emergency Medical Dispatching (EMD) Compliance Scores



**15 Life Saves = May, 2016**

1. On May 1<sup>st</sup>, **Dispatcher Steve Wootton**, B Nights Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
2. On May 1<sup>st</sup>, **Dispatcher Marlo Swett**, A Nights Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
3. On May 2<sup>nd</sup>, **Call Taker Laura Macias**, A Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving Heimlich instructions.
4. On May 5<sup>th</sup>, **Dispatcher Casey Quintard**, B Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
5. On May 5<sup>th</sup>, **Supervisor Tara Poirier**, B Nights Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
6. On May 7<sup>th</sup>, **Supervisor Mike Grace**, A Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
7. On May 8<sup>th</sup>, **Call Taker Lisa Smelser**, A Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.

## Emergency Medical Dispatching (EMD) Compliance Scores

8. On May 8<sup>th</sup>, ***Call Taker Angela Stefenoni***, A Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
9. On May 18<sup>th</sup>, ***Call Taker Tim Goodnow***, B Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
10. On May 19<sup>th</sup>, ***Supervisor Tara Poirier***, B Nights Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
11. On May 19<sup>th</sup>, ***Call Taker Laura Macias***, A Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
12. On May 20<sup>th</sup>, ***Call Taker Janet Tracy***, A Nights Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
13. On May 22<sup>nd</sup>, ***Call Taker Jennifer Rooke***, B Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
14. On May 28<sup>th</sup>, ***Dispatcher Lynn Walker***, A Nights Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.
15. On May 28<sup>th</sup>, ***Call Taker Jennifer Rooke***, B Days Squad, while utilizing effective EMD instructions assisted the 9-1-1 reporting party in providing life-saving CPR instructions.

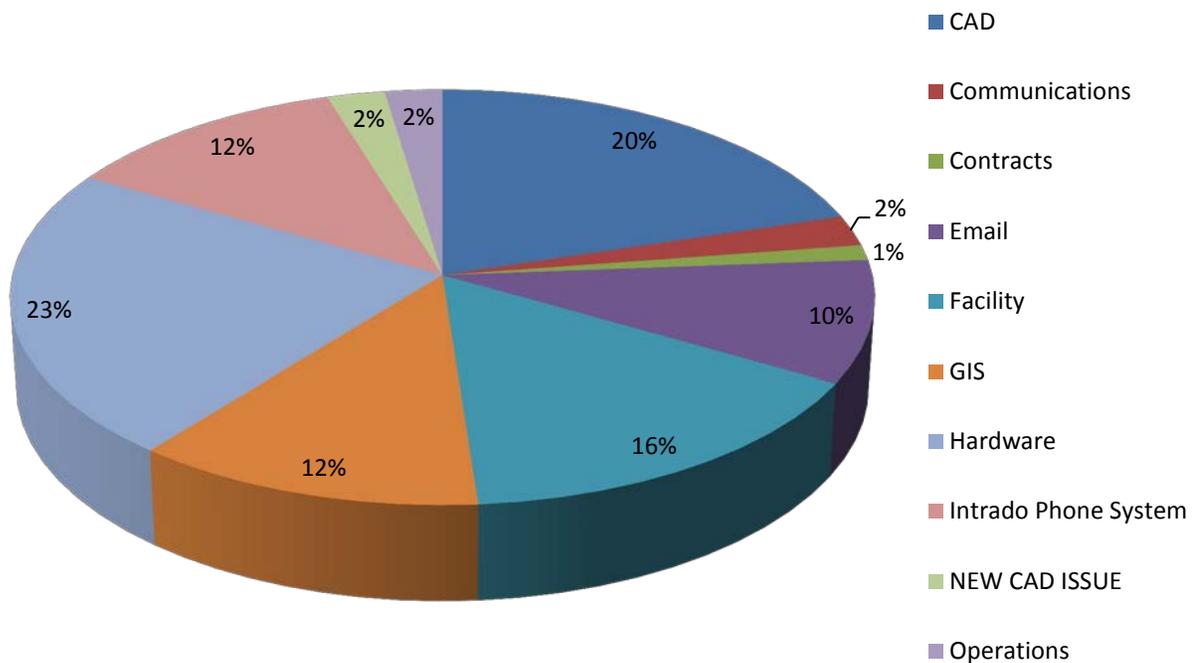
## Opened/Closed Records Per Category

Date range 05/01/2016 - 05/31/2016  
 Generated on 06/20/2016 09:10

Category	Opened SRs	Closed SRs	Total (opened - closed)
CAD	19	17	2
Communications	3	2	1
Contracts	17	1	16
Email	8	8	0
Facility	8	13	-5
GIS	5	10	-5
Hardware	20	19	1
Intrado Phone System	8	10	-2
NEW CAD ISSUE	2	2	0
Operations	1	2	-1
Profile	2	3	-1
Software	18	13	5

<b>Total</b>	<b>111</b>	<b>100</b>	<b>11</b>
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### Service Records Closed in May





## CHAUFFEURS, TEAMSTERS AND HELPERS

LOCAL NO. 150

7120 EAST PARKWAY – SACRAMENTO, CALIFORNIA 95823

TELEPHONE (916) 392-7070 FAX 392-7675



AFFILIATED WITH THE INTERNATIONAL BROTHERHOOD OF TEAMSTERS

June 23, 2016

# ATTENTION

**TO: ALL TEAMSTERS LOCAL 856 MEMBERS  
WORKING AS 911 DISPATCHERS**

Dear Members:

We are proud to introduce Theresa Miller as Shop Steward, in addition to Jill Short.

Fraternally,

*Nancy Jones*

Nancy Jones  
Business Representative

NJ/crm

cc: Mario Contreras, Secretary Treasurer